Revisions are made to this document throughout the year. The latest updates can be found at: http://www.portfolio.du.edu/issta

Updated 12/10/14
Refer to “Graduate Policies and Procedures” for additional information.

* If you are planning on not being here at DU for a period of time (to pursue an internship, research for a thesis or dissertation, or intensive language study, you must be enrolled in a minimum of 4 credit hours to maintain part-time student status or 8 credit hours to remain a full-time student while away. Continuous Enrollment is only open to MA students who have registered for all their hours of coursework for degree completion and are completing an MA thesis or PhDs who are ABD and within their time limit to complete the degree. If you are enrolled in less than part-time status, be aware that you lose your student status and loans will come due.*
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Program Requirements
Master of Arts in Global Finance, Trade, and Economic Integration

The Global Finance, Trade, and Economic Integration (GFTEI) program provides students with a multidisciplinary, policy-focused examination of the global economy. Courses within this degree focus on the complex changes underway in the global economy, including the emerging patterns of financial trade and human capital flows, and their effect on national economies; the effect of globalization on state capacity, policy autonomy, and national economic conditions; the relationship between economic, political, and social outcomes; corporate governance and competition; and the interaction of interest groups, states, and multilateral agreement and organizations. All students within this degree receive training in advanced statistical methods. Students also select from a diverse collection of “hard” and “soft” skills courses (e.g. Art of Forecasting, Political Risk Analysis, Professional Communications, Project Management.)

Students pursuing the GFTEI degree are required to select one concentration that is tied to their intellectual and career aspirations. Some students have chosen to pursue two concentrations. Examples of concentrations that students have pursued recently include international political economy, international business, development economics and policy, environmental studies, the political economy of China or the European Union, risk and forecasting techniques, and security and international economic analysis.1

This degree is intended for students who intend to pursue careers in four domains: (1) international economic policy analysis for public sector agencies, such as the Department of Commerce and the International Trade Administration; (2) analyst positions in multilateral institutions and organizations, such as the World Bank, the United Nations and the Organization for Economic Cooperation and Development; (3) research and analyst positions within non-governmental organizations, such as Oxfam and Action Aid; and (4) private sector careers as economic policy consultants, country risk or international project analysts, or international project managers.

The course “Economics: Fundamental Knowledge with Global Applications” (INTS 4536) with Professor Mark Evers (taught in the Fall Quarter only) is designed for students who have NEVER successfully completed an undergraduate course in Introductory Macroeconomics & Microeconomics (or undergraduate Principles of Economics or undergraduate International Economics). INTS 4536 will prepare students who do not possess this basic economics background to enroll in INTS 4310 (International Trade) and INTS 4320 (International Monetary Relations).

Curriculum
90 credits, two years of full time study; can be completed on a part-time basis.

1. International Studies Core: One course (5 credits)

1 In addition to courses offered at JKSIS, many students choose to take courses elsewhere on campus (particularly at the Daniels College of Business (DCB) and/or the Department of Economics). If you have questions about courses offered through DCB, please contact gradbus-advice@du.edu or graduate business advisors Kenny Metcalfe at Kenny.Metcalfe@du.edu or Lexi Hachmeister at Lexi.Hachmeister@du.edu. Students can find course descriptions and information on pre-requisites for particular courses through the course listings on DU’s myWeb. For questions about courses offered through the Economics Department, contact Professor Tracy Mott at 303.871.2569 (office is Sturm Hall 245), email tmott@du.edu. Information about the department appears at: http://www.du.edu/ahss/schools/economics/
• INTS 4324 - Introduction to International Political Economy (strongly recommended)*  
• INTS 4501 - Comparative Politics in the 21st Century  
• INTS 4900 - International Politics

Or a Political Theory course, typically:
  ▪ INTS 4820 - Democracy and War (previously titled, “Ancient Political Theory/Thought”)  
  ▪ INTS 4821 - Early Modern Political Theory  
  ▪ INTS 4822 - Contemporary Political Theory/Thought  
  ▪ INTS 4890 - Revolutions and State Building: Forgotten Movements for Emancipation  
  ▪ INTS 4599 – Ethics & International Affairs  
  ▪ Others from the Political Theory courses listed under the traditional INTS degree

2. Program Training Core: Three courses (15 credits):
   • INTS 4310 - International Trade**  
   • INTS 4320 - International Monetary Relations**

   And one of either:  
   • INTS 4324 - International Political Economy*  
   • INTS 4370 - Political Economy of Globalization***

* Students who have taken INTS 4324 to fulfill their International Studies Core requirement must take INTS 4370 to fulfill their Program Training Core requirement.
  ** Prerequisite: grade of B- or better in undergraduate course in Introductory Microeconomics or International Economics.  
  Students who have not completed the undergraduate prerequisites for INTS 4310 and INTS 4320 should first complete INTS 4536.
  *** INTS 4310 and INTS 4320 are recommended as prerequisites for INTS 4370.

3. Concentration: Three courses (15 credits):
Concentrations allow students to group at least three elective courses that relate to a particular theme. Students are required to complete at least one concentration but may also choose to complete a second concentration. Students have considerable latitude in the design of concentration(s), and should consult with their advisors on the selection of elective courses to complete them.

4. Skills Set: Three courses (15 credits):
   • INTS 4051 - Statistical Methods II* or INTS 4057 Statistics for International Affairs**  
   • INTS 4303 - Applied Econometrics  
   • A third skills-oriented course approved by your academic advisor or Student Affairs

* Statistics II (INTS 4051) has a prerequisite of Statistics I (INTS 4050). Students with a background in statistics should contact the instructor (Professor Sachin Desai sdesai@du.edu) about a placement exam that will be used to determine if they may enroll in Statistics II without having completed Statistics I at the Korbel School. Credit for Statistics I (INTS 4050) counts toward the 90-credit degree requirement (as an elective), but cannot be used to satisfy the skills course requirement for the degree.
  ** Statistics for International Affairs (INTS 4057) is an accelerated course. Students should only enroll in this course if they earned a score of 148 or better on the math portion of their GRE exam (students with a lower math GRE score may not take the course without the permission of the instructor).

5. Foreign Language Proficiency: Required

6. Internship: Required (0-5 credits)
7. **Thesis or Substantial Research Paper (SRP): Optional (0-10 credits)**

8. **Electives:** To reach a total of **90 credits**

**Note:** Students may enroll in a **maximum** of 16 credits at the Daniels College of Business. If a student wishes to take more than 16 credits, s/he must apply and be accepted to a graduate degree program at Daniels through the DU flexible dual degree program. No more than 16 credits completed prior to acceptance into such a program may be applied toward a Daniels degree. Students currently enrolled in a dual or joint degree program are not affected by this policy. To request permission to register for Daniels classes, please contact a Graduate Business Advisor at gradbus-advice@du.edu. Students who register without this permission risk disenrollment from the course. All non-Daniels students will be registered on a space-available basis.

**Degree Directors:**

Prof. Ilene Grabel  
igerbel@du.edu  
(303) 871-2546

Prof. George DeMartion  
gdemartii@du.edu  
(303) 871-3089
Master of Arts in International Administration

The goals of the International Administration Degree Program are first to establish a foundation of management skills (people, programs or policies) required to become a leader in a non-profit or public sector organization in an international context and second to provide students the opportunity to gain expertise in a specific policy area of their choice such as human rights, development, security, or global health affairs.

1. **International Studies Core**: Two courses (10 credits):
   - INTS 4324 - International Political Economy
   - INTS 4501 - Comparative Politics in the 21st Century

2. **Administration Core**: Three courses (15 credits):
   - INTS 4391 - Financial Management and Fundraising in Non-Profit Organizations
   - INTS 4394 - Non-Profit Management: Issues and Techniques
   - INTS 4931 - International Organizations

3. **Public Sector Core**: Two courses (10 credits):
   - INTS 4349 - Comparative Public Policy and Finance
   - INTS 4750 - The Policy Making Process

4. **Concentration**: (15 credits): Students are expected to focus their electives in a specialized area consisting of three thematically-linked courses. Students may have more than one concentration.

5. **Methodology/Skills Courses**: (5 credits):
   - INTS 4051 - Statistical Methods II* or INTS 4057 - Statistics for International Affairs**

*Statistics II (INTS 4051) has a prerequisite of Statistics I (INTS 4050). Students with a background in statistics should contact the instructor (Professor Sachin Desai sdesai@du.edu) about a placement exam that will be used to determine if they may enroll in Statistics II without having completed Statistics I at the Korbel School. Credit for Statistics I (INTS 4050) counts toward the 90-credit degree requirement (as an elective), but cannot be used to satisfy the skills course requirement for the degree.**

**Students may also take Statistics for International Affairs (INTS 4057) (which combines Stats I and Stats II) instead of Stats II if they have a strong quantitative background and a strong quantitative score on their GREs coming in to the program. This is an accelerated course. Students should only enroll in this course if they earned a score of 148 or better on the math portion of their GRE exam (students with a lower math GRE score may not take the course without the permission of the instructor).**

It is **recommended** that students intending careers in the development field also take:
   - INTS 4333 - International Project Analysis
   - INTS 4966 - Applied Field Methods

6. **Internship**: Strongly Recommended (0-5 credits)

7. **Foreign Language Proficiency**: Required

8. **Thesis or Substantial Research Paper (SRP)**: Optional (0-10 credits)
   Students not pursuing a thesis may either:
   - Take two additional skills courses (a writing course is recommended)
   - Complete one SRP and one additional skills course.

9. **Electives**: To reach a total of 90 credit hours.
Degree Director:

Prof. Edward Rowe
trowe@du.edu
(303) 871-2403
Master of Arts in International Development

The MA in International Development focuses on development theory, policy-oriented decision-making and analysis, politics of institutions, and in-demand practical skills. The program prepares students for careers in government, multilateral and bilateral development agencies, non-governmental organizations, and the private sector. Development graduates also enter relevant doctoral programs.

The program reflects an approach to development that emphasizes not only economic issues but also the importance and interrelatedness of sustainable economic and human development, human rights, and environmental sustainability. We emphasize the diversity of needs, desires, opportunities, and constraints that are experienced by individuals of differing socioeconomic classes, ethnicities, and genders, as well as differences among nations and regions.

Students gain analytical skills that address not only policy issues, but also the logics and workings of diverse institutions that create, negotiate, and implement development policy. Students also engage the many power differentials that profoundly influence processes central to sustainable development. These power differentials exist not only among nations, but also among public- and private-sector partners within development programs; between development practitioners and their intended beneficiaries; and among those intended beneficiaries. Thus we also engage with actors and processes across scalar levels from the most macro-level international institutions and initiatives to the most micro-level agendas and actions taken by communities, firms, families and individuals.

The program provides training in practical skills that have been identified as key by development employers, including communications, quantitative analysis, program/project-focused management and assessment, qualitative and participatory field research, and cross-sectoral framework development. Through internships, students gain experience in meeting the challenges of development practice while applying these skills and their knowledge of ideas, institutions, and processes that have influenced the course of international development.

Curriculum
The program allows some requirement substitutions based on students’ academic and professional experience. Substitutions must be approved by the degree director. Students should prioritize completion of the Program Training Core and the Statistics requirement during their first year.

Although some courses have been selected as appropriate options for more than one requirement, a course can be applied to only one requirement (e.g., INTS 4521 may be applied to the Politics of Development requirement OR to the Sustainable Human Development/Environment and Development requirement, but not to both requirements). Any of the selected options that are NOT used to fulfill a requirement may be applied to the concentration or counted as electives.

A list of recommended electives is available from the director. The director will be available to help students shape concentrations and to identify relevant electives.
I. Program Training Core: (20 credits)

A. Economic Development (INTS 4350) (5 credits):
Students who have sufficient background in development economics may substitute International Trade (INTS 4310), International Monetary Relations (4320), or Political Economy of Globalization (4370). Please see pre-requisite requirements for each of these courses.

B. Politics of Development (5 credits): One of the following courses:
- INTS 4468 - Politics of Development
- INTS 4521 - International Development in Cross-Cultural Perspectives

C. Sustainable Human Development/Environment and Development (SHD/ED). (10 credits.)
Two of the following courses:
- INTS 4339 - Microfinance and Sustainable Development
- INTS 4362 - Gender and Health
- INTS 4379 - Gender and Development
- INTS 4396 - Education and Development
- INTS 4397 - Environment, Development, and Human Well-Being
- INTS 4435 - Health and Development
- INTS 4484 - Agriculture and Sustainable Development
- INTS 4492 - Health and Humanitarian Aid
- INTS 4514 - Population, Environment, and Development in Latin America
- INTS 4521 - International Development in Cross-Cultural Perspectives
- INTS 4539 - Food Security in the US and the World
- INTS 4642 - Environmental Security
- INTS 4651 - Field Knowledge for Agriculture and Sustainable Development

II. Skills Courses: variable credits—15 hrs total

A. Completion of Statistics II (INTS 4051)* or Statistics for International Affairs (INTS 4057)** is required.

* Statistics II (INTS 4051) has a prerequisite of Statistics I (INTS 4050). Students with a background in statistics should contact the instructor (Professor Sachin Desai sdesar@du.edu) about a placement exam that will be used to determine if they may enroll in Statistics II without having completed Statistics I at the Korbel School. Credit for Statistics I (INTS 4050) counts toward the 90-credit degree requirement (as an elective), but cannot be used to satisfy the skills course requirement for the degree.

** Students may also take Statistics for International Affairs (INTS 4057) (which combines Stats I and Stats II) instead of Stats II if they have a strong quantitative background and a strong quantitative score on their GREs coming in to the program. This is an accelerated course. Students should only enroll in this course if they earned a score of 148 or better on the math portion of their GRE exam (students with a lower math GRE score may not take the course without the permission of the instructor).

B. Completion of either Statistics III (INTS 4052) OR Data Analysis for Development (INTS 4332) is required.

C. One of the following courses will complete the skills requirement:
- INTS 4333 - International Project Analysis
- INTS 4342 - Project Management
INTS 4391 - Financial Management and Fundraising in Non-Profits
INTS 4394 - Non-Profit Management: Issues and Techniques
INTS 4423 - Introduction to Epidemiology
INTS 4555 - Professional Communications
INTS 4557 - Cross-Cultural Communications
INTS 4575 - Systems Thinking for the Social Sciences
INTS 4576 - Seminar in Community-Based Research *(only offered every other year)*
INTS 4579 - International Futures, Global Change, and Development
INTS 4593 - Knowledge for Development
INTS 4632 - Qualitative Research Methodologies
INTS 4633 - International Project Evaluation
INTS 4966 - Applied Field Methods

### III. Concentration: (15 credits)

Each student creates a concentration by completing at least three elective courses that are linked thematically. Concentrations may center on an issue, region, sector, or skill set. Students have great latitude in identifying thematic interests and choosing related courses. Students should consult with advisors, and the director will be available to help identify relevant courses. Students who complete certificate programs may submit their certificate transcript in place of a concentration.

Courses listed as SHD/ED options and Skills options are strongly recommended and may be applied to the concentration if they have not been used to fulfill other requirements. During AY 2014-15 and AY 2015-16, coursework will be introduced for a concentration in Agriculture and Sustainable Development.

### IV. Internship: Required (0-5 credits)

### V. Optional Thesis or Substantial Research Paper (SRP): (0-10 credits).

Students who choose to complete a thesis should prepare a proposal and secure an advisor for the project at least one year before they plan to submit the thesis.

### VI. Foreign Language Proficiency: Required

### VII. Electives: To reach a total of 90 credits.

The director will circulate a list of recommended electives during each academic year, but students are free to choose the electives that are of greatest personal interest to them.

### Degree Director:

Prof. Sally Hamilton
shamilton@du.edu
(303) 871-2558
Master of Arts in International Human Rights

This degree is for students with academic or career interests in human rights and humanitarianism. Graduates typically seek and obtain positions in international non-profits, international rights advocacy organizations, international aid agencies, governmental and intergovernmental organizations, the human rights legal profession, and academia.

Because of its integrative and interdisciplinary nature, the human rights curriculum leads to flexible career options which link human rights to development, health, security, humanitarian assistance, etc., and provides fascinating research possibilities beyond the MA degree. The program combines intellectual breadth and multidisciplinary grounding, specialized themes, and practical experience. For breadth, the core offers courses in human rights theory, history, law, foreign policy, and economic development. Our specialized themes include courses linking human rights to security, economic development, health, humanitarian assistance, administration, etc. For practical experience, students are offered skills courses, internships and opportunities for fieldwork that are crafted to enhance professional qualifications.

Combined with an exceptional group of distinguished alumni and current students, the remarkable scholarly and practical credentials of the faculty associated with this program speak volumes. The Josef Korbel School has the leading interdisciplinary human rights program in the United States.

Ninety credit hours are required to complete the degree, which typically requires two years of full-time study. The degree can also be completed on a part-time basis.

Student Learning Outcomes

- Students will be able to articulate the primary theories relevant to the study of human rights.
- Students will be able to employ research methodologies appropriate to the inquiry
- Students will be able to apply written and oral presentation skills
- Students will analyze the efficacy of human rights projects, and offer recommendations for their improvement

DEGREE REQUIREMENTS

International Studies Core: Choose one (5 credits)

- INTS 4324 - International Political Economy
- INTS 4501 - Comparative Politics in the 21st Century
- INTS 4900 - International Politics
- Or a Political Theory (PT) course with permission of the Degree Director.

Program Training Core: Choose four (20 credits)

- INTS 4940 - Introduction to Human Rights (required)
- INTS 4936 - International Law and Human Rights (required)
- INTS 4363 - Discrimination, Minorities, and Rights of Indigenous Peoples (not offered every year)
- INTS 4875 - Human Rights and Foreign Policy
- INTS 4941 - Human Rights and International Organizations
Statistics/Methodology/Skills/Project Analysis: choose 5-6 courses (25-30 credits)

Statistics: Choose one (5 credits)
- INTS 4050 - Stats I (required)*
- INTS 4051 - Stats II (required)*
- INTS 4052 - Stats III
- INTS 4057 - Statistics for International Affairs**

* Students may test out of Statistics I and take Statistics II with permission of the instructor. We recommend trying to test out of Statistics I if you have any Statistics background. If the Korbel Statistics class is full, it can be taken elsewhere on campus (e.g., Morgridge College of Education).

** This course combines Stats I and Stats II and is an accelerated course. Students should only enroll in this course if they earned a score of 148 or better on the math portion of their GRE exam (students with a lower math GRE score may not take the course without the permission of the instructor).

Methodology: Choose one (5 credits)
- INTS 4500 - Social Science Methods
- INTS 4632 - Qualitative Research Methodologies
- INTS 4644 – Human Rights Research Methods
- INTS 4966 - Applied Field Methods

Skills: Choose three (10-15 credits)
- INTS 4345 - Art of Forecasting
- INTS 4391 - Financial Management and Fundraising in Non-Profits
- INTS 4394 - Non-Profit Management: Issues & Techniques (INTS 4391 is a prerequisite)
- INTS 4497 - International Campaign and Human Rights Management
- INTS 4576 - Seminar on Community-Based Research
- INTS 4579 - International Futures, Global Change, and Development
- INTS 4591 - Advanced Fundraising Workshop
- INTS 4955 - Human Rights Clinic (only open to Human Trafficking Clinic Associates)

Project Analysis: Choose one (5 credits)
- INTS 4333 - International Project Analysis
- INTS 4342 - Project Management
- INTS 4633 - International Project Evaluation

Total: 50-55 credits

Plus:
Certificate Program: Global Health Affairs, Humanitarian Assistance, Homeland Security, or International Law & Human Rights (Joint Certificate Program with the Korbel School and Sturm College of Law). Students wishing to complete a certificate program will work with the Human Rights Degree Director to ensure compliance with the M.A. requirements.

Or:
Concentration
To build a concentration, choose 3 courses from one of the following lists (15 credits). Customized concentrations may be considered with approval of the Director. You may have more than one concentration.
Development & Human Rights
- INTS 4364 - Global Poverty & Human Rights (not offered every year)
- INTS 4379 - Gender & Development
- INTS 4396 - Education & Development
- INTS 4397 - Environment, Economy, Development & Human Well-Being
- INTS 4435 - Health & Development (not offered every year)
- INTS 4468 - Politics of Development
- INTS 4521 - International Development in Cross-Cultural Perspectives
- INTS 4649 - Human Rights & the Middle East
- INTS 4987 - Forced Labor & Human Trafficking

Health & Human Rights
- INTS 4362 - Gender & Health
- INTS 4367 - Global Health Affairs (Theory & Practice)
- INTS 4368 - HIV/AIDS in International Affairs
- INTS 4423 - Introduction to Epidemiology (previously titled, “Health Data for Decision Making”)
- INTS 4483 - Practical Applications in Global Health
- INTS 4492 - Health and Humanitarian Aid
- INTS 4516 - Major Diseases in Global Health

Humanitarian Assistance & Human Rights
- INTS 4056 - Information Management in Humanitarian Crises
- INTS 4492 - Health & Humanitarian Aid
- INTS 4496 - Field Operations for Humanitarian Assistance
- INTS 4581 - Introduction to Humanitarian Systems
- INTS 4583 - International Protection in Humanitarian Context
- INTS 4935 - International Humanitarian Law of Armed Conflict

International Administration, Law & Human Rights
- INTS 4363 - Discrimination, Minorities & Rights of Indigenous Peoples (not offered every year)
- INTS 4391 - Financial Management & Fundraising in Non-Profits
- INTS 4928 - Torture
- INTS 4935 - International Humanitarian Law of Armed Conflict
- INTS 4936 - International Law & Human Rights
- INTS 4941 - Human Rights & International Organizations
- Plus, approved courses from the Sturm College of Law

Political Economy & Human Rights
- INTS 4210 - Multinational Corporations
- INTS 4364 - Global Poverty & Human Rights (not offered every year)
- INTS 4370 - Political Economy of Globalization
- INTS 4397 - Environment, Economy, Development & Human Well-Being
- INTS 4428 - Political Economy of Human Rights (not offered every year)
- INTS 4468 - Politics of Development
Security & Human Rights
- INTS 4599 - Ethics & International Affairs *(offered only in summer Quarter)*
- INTS 4626 - Civil Resistance
- INTS 4734 - Homeland Security, Civil Society & Human Rights *(offered every other year)*
- INTS 4786 – Strategy, Planning, & Execution in Complex Environments *(offered every other year)*
- INTS 4753 - Intelligence & National Security
- INTS 4928 - Torture
- INTS 4939 - Human Rights: Genocide

Forced Labor, Human Trafficking & Human Rights
- INTS 4987 - Forced Labor & Human Trafficking *(required)*
- INTS 4051 - Statistics II*
- INTS 4052 - Statistics III
- INTS 4500 - Social Science Methods
- INTS 4936 - International Law & Human Rights
- INTS 4955 - Human Trafficking Clinic *(open only to Human Trafficking Clinic Associates)*
- INTS 4966 - Applied Field Methods
- Plus, other courses upon approval of the Director of the Human Trafficking Clinic

*Students may test out of Statistics I and take Statistics II with permission of the instructor. We recommend trying to test out Statistics I if you have any Statistics background. If the Korbel Statistics class is full, it can be taken elsewhere on campus (e.g., Morgridge College of Education).*

Methodology Concentration
4 courses (15-20 credits)
- INTS 4051 - Statistics II*, or INTS 4057 - Statistics for International Affairs**
- INTS 4052 - Statistics III
- INTS 4333 - International Project Analysis
- INTS 4391 - Financial Management & Fundraising in Non-Profits
- INTS 4497 - International Campaign Management
- INTS 4500 - Social Science Methods
- INTS 4576 - Seminar in Community-Based Research
- INTS 4644 - Methodology for Human Rights
- INTS 4955 - Human Trafficking Clinic *(open only to Human Trafficking Clinic Associates)*
- INTS 4966 - Applied Field Methods
- Plus, other Methodology/Statistics/Skills courses upon approval

*Statistics II has a prerequisite of Statistics I (INTS 4050). Students with a background in statistics should contact the instructor (Professor Sachin Desai, sdesai@du.edu) about a placement exam that will be used to determine if they may enroll in Statistics II without having completed Statistics I at the Korbel School.*

**This course combines Stats I and Stats II and is an accelerated course. Students should only enroll in this course if they earned a score of 148 or better on the math portion of their GRE exam (students with a lower math GRE score may not take the course without the permission of the instructor).*

Project Analysis, Management & Evaluation
- INTS 4333 - International Project Analysis
- INTS 4342 - Project Management
- INTS 4633 - Project Evaluation
Conflict Resolution

- INTS 4920 - Conflict Resolution
- CRES 4221 - Negotiation Theory & Practice (not listed in CD)
- CRES 4222 - Mediation Theory & Issues (not listed in CD) (Prerequisite: INTS 4920)
- CRES 4225 - Conciliation and Reconciliation (Prerequisite: CRES 4222)
- Other CRES courses with permission of the Conflict Resolution Institute Co-Directors, Prof. Karen Feste or Prof. Tamra Pearson d'Estrée

Foreign Language Proficiency: Required

Internship: Required (0-5 credits)

Electives: To reach a total of 90 credits

Degree Director:

Prof. Claude d'Estrée
MTS, The Divinity School, Harvard University
JD, Northeastern University School of Law
PON, Harvard Law School
Lecturer-in-Law
Director, International Human Rights Degree Program
Director, Center on Rights Development (CORD)
Director, Human Trafficking Center (HTC)
Co-Director, Interdisciplinary Certificate Program in International Law & Human Rights
(Korbel School & Sturm College of Law)
Master of Arts in International Security

The International Security program provides education and training from a multi-disciplinary perspective on issues dealing with political, historical, social, and economic causes and consequences of the threat or use of military force and other forms of violence.

Our pedagogical aim is to debate issues and test theories of international security in an effort to understand the foundation of national strategies, sources of conflict and war, and a myriad of influence tools — intelligence, communication, diplomacy, terrorism — used by state and non-state actors in order to prepare students for responsible positions as leaders and analysts in the security field within the United States and abroad and in international organizations.

The curriculum provides a fundamental background of international politics theories and major issues of International Security; exposure to classical readings and contemporary arguments in Security and Strategy; basic knowledge of important factors and processes explaining U.S. foreign and defense policies; training in research methodology for security, defense, and policy analysis; training in preparing and writing policy memos; experience in policy-making through simulation and table-top exercises; opportunities for concentrated study in selected security subfields such as: Intelligence, Homeland Security, or Geographic Areas, and interdisciplinary study of security in conjunction with cognate International Studies specialties: conflict resolution, development, economics, human rights, global health, and humanitarian assistance.

DEGREE REQUIREMENTS
All first-term new students must enroll in INTS 4735 and INTS 4739 (Defense Methods and Policy Analysis I and II) during their first year. Students taking 2 courses the first quarter should also take INTS 4702 (Major Issues in Security), and those taking 3 courses should take INTS 4700 (U.S. Foreign Policy). Thus, a new full-time student takes U.S. Foreign Policy, Major Issues in International Security, and Defense Methods and Analysis for the first quarter.
All Program Training Core and Skill Enhancement courses should also be completed during the first year.

1. **International Studies Core:** Choose one (5 credits) *(waivable under limited conditions)*
   - INTS 4324 - International Political Economy
   - INTS 4900 - International Politics

2. **Program Training Core:** All four required (20 credits)
   *(Complete at least 4700, 4702, 4703 during first year when possible)*
   - INTS 4700 - U.S. Foreign Policy
   - INTS 4701 - U.S. National Security Policy
   - INTS 4702 - Major Issues in International Security
   - INTS 4703 - Security and Strategy

3. **Topics and Issues:** Choose three (15 credits)
   Any 4000 level courses with Security, Defense, Weapons, Arms, Non-Proliferation, Conflict, Revolution, War, Terrorism, Intervention, Violence, Intelligence, Foreign Policy, Civil Resistance, Technology, Homeland Security, Military or Diplomacy in the title apply. Students select course combinations within or across any of these areas, mindful of classes carrying prerequisites.

4. **Skill Enhancement:** Choose two (10 credits)
   *(Complete during first year)*
   - INTS 4735 - Defense Methods and Policy Analysis I
   - INTS 4739 - Defense Methods and Policy Analysis II
5. **Foreign Language Proficiency**: Required

6. **Internship**: Required (0-5 credits)
   - INTS 4981 - Internship

7. **Substantial Research Paper (SRP)**: Optional; no oral defense (0-5 credits)
   - INTS 4991 - Independent Study

8. **Thesis**: Optional; requires oral defense (0-10 credits: Please begin 4 quarters before graduation)
   - INTS 4995 - MA Thesis Research

9. **Electives**: to reach a total of **90 credits**

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**Degree Director:**

Prof. Rachel Epstein  
repstein@du.edu  
(303) 871-3843
Master of Arts in International Studies

The Master of Arts in International Studies combines an in-depth study of one of the principle fields of international studies with an issue-oriented concentration, skills courses, and the opportunities for internships or advanced research. It is the "traditional" professional international studies curriculum long favored by students pursuing career options in the government, private, and non-profit sectors, as well as those considering a PhD. It is also our most flexible degree, with great opportunities to tailor a program to fit your own specific needs and interests. Ninety credit hours are required to complete the degree, which typically requires two years of full-time study. For questions about this degree, see Frank Laird or Susan Rivera.

1. International Studies Core: Choose one (5 credits).
   The course should be outside of the student’s chosen field.
   - INTS 4324 - International Political Economy
   - INTS 4349 - Comparative Public Policy and Finance
   - INTS 4370 - Political Economy of Globalization
   - INTS 4501 - Comparative Politics in the 21st Century
   - INTS 4599 - Ethics and International Affairs (offered only in Summer quarter)
   - INTS 4715 - Problems and Challenges of Democratization
   - INTS 4820 - Democracy and War
   - INTS 4890- Revolutions and State Building: Forgotten Movements for Emancipation
   - INTS 4900 - International Politics
   - INTS 4951 - Classics in International Relations Theory

2. Field: Choose four (20 credits) in a single field, as specified below.

   **International Politics**
   - INTS 4900 - International Politics
   - Three other courses in International Politics
   *For questions in this field, see Jack Donnelly or Susan Rivera.

   **Comparative Politics**
   - INTS 4501 - Comparative Politics in the 21st Century
   - Three other courses in Comparative Politics
   *For “CP” designated courses, please see the current Course Descriptions booklet on the Student Affairs Portfolio page: https://portfolio.du.edu/issta

   **International Political Economy**
   - INTS 4310 - International Trade
   - INTS 4320 - International Monetary Relations
   - INTS 4324 - International Political Economy
   - Plus a fourth course
   *For “IPE” designated courses, please see the current Course Descriptions booklet on the Student Affairs Portfolio page: https://portfolio.du.edu/issta

   **Political Theory**: Choose four
   - INTS 4526 – Modern Islamic Political Thought
   - INTS 4599 - Ethics and International Affairs (offered only in Summer Quarter)
INTS 4710 – Topics: Gandhi, Socrates, and Mass Non-Violent Resistance
INTS 4802 - Foundational Ideas in Social Science: Marx and Weber
INTS 4804 - Realism and Democracy
INTS 4820 - Democracy and War (previously titled, “Ancient Political Theory and Thought”)
INTS 4821 - Early Modern Political Theory
INTS 4822 - Contemporary Political Theory
INTS 4890 - Revolutions and State Building: Forgotten Movements for Emancipation

For questions in this field, see Alan Gilbert.

*For more “PT” designated courses, please see the current Course Descriptions booklet on the Student Affairs Portfolio page: https://portfolio.du.edu/issta

3. Concentration: A three-course (15 credit) concentration. Students may design a customized concentration with the approval of Student Affairs. Students are only required to have one concentration, but may do two if they wish.

4. Methodology/Skills: A package of three courses (15 credits) from the various methods and skills courses offered at the Josef Korbel School or, with permission, from other units at the University of Denver. The list below contains examples of the types of courses that students may choose but does not exhaust the possibilities. The best choices for each student will depend on that student’s career goals.

Quantitative Courses
- INTS 4051 - Statistical Methods II*
- INTS 4052 - Statistical Methods III*
- INTS 4057 - Statistics for International Affairs**
- INTS 4058 - Applied Time-Series Analysis
- INTS 4333 - International Project Analysis
- INTS 4345 - The Art of Forecasting
- INTS 4575 - Systems Thinking for the Social Scientist
- INTS 4633 - International Project Evaluation

* Statistics II (INTS 4051) has a prerequisite of Statistics I (INTS 4050). Students with a background in statistics should contact the instructor about a placement exam that will be used to determine if they may enroll in Statistics II without having completed Statistics I at the Korbel School. Credit for Statistics I (INTS 4050) counts toward the 90-credit degree requirement as an elective, but cannot be used to satisfy the skills course requirement for the degree.

** Statistics for International Affairs (INTS 4057) is an accelerated course. Students should only enroll in this course if they earned a score of 148 or better on the math portion of their GRE exam (students with a lower math GRE score may not take the course without the permission of the instructor).

Management and Communications Courses
- INTS 4342 - Project Management
- INTS 4391 - Financial Management and Fundraising in Non-Profits
- INTS 4394 - Non-Profit Management: Issues and Techniques
- INTS 4555 - Professional Communications
- INTS 4557 - Cross-Cultural Communications

Issue-Oriented Courses
- INTS 4423 - Introduction to Epidemiology (previously titled, “Health Data for Decision-Making”)
- INTS 4483 - Practical Applications in Global Health
- INTS 4735 – Defense Methods and Policy Analysis I
• INTS 4736 - Strategic Intelligence Data Collection and Analysis
• INTS 4739 – Defense Methods and Policy Analysis II (Prerequisite: INTS 4735)
• INTS 4644 – Human Rights Research Methods

Qualitative and Field Methods
• INTS 4010 – Epistemology for International Studies
• INTS 4345 - The Art of Forecasting
• INTS 4632 - Qualitative Research Methodologies
• INTS 4966 - Applied Field Methods

As new courses are added, please check with the Office of Student Affairs to see if they fulfill requirements for the INTS degree.

5. Foreign Language Proficiency: Required

6. Internship: Optional, but strongly recommended (0-5 credits)

7. Thesis or Substantial Research Paper (SRP): Optional (0-10 credits)

8. Electives: To reach a total of 90 credit hours earned.

Degree Director:

Prof. Frank Laird
flaird@du.edu
(303) 871-4462
Master of Arts in Conflict Resolution

(Students may not switch from a traditional Korbel degree to this one once admitted. This degree is meant for those who initially apply to the MA in Conflict Resolution; students admitted to this degree cannot switch into another Korbel degree.)

The interdisciplinary program in Conflict Resolution focuses on the study and application of alternative theories, various types of bargaining and negotiation techniques, and related ethical issues. These topics are examined through selected cases of conflict to understand how to manage and improve social patterns and policy choices between individuals, within organizations, and across cultures.

The program combines a scholarly and vocational approach -- theory with practice -- in exploring a range of environments where conflict arises, including the personal, business and political arenas, from international diplomacy to national and local government policy discussion.

Curriculum:

**Core Curriculum** (required)
- INTS 4920 - Conflict Resolution* (5 credits)
- CRES 4221 - Negotiation Theory and Practice* (3 credits)
- CRES 4222 - Mediation Theory and Issues (3 credits)
- CRES 4225 - Conciliation and Reconciliation (5 credits)
- COMN 4310 - Communication and Collaboration (5 credits)
- MGMT 4620 - Organizational Dynamics (4 credits)
*To be taken in first quarter.

**Practical and Professional Techniques** (required)
- COMM 4701 - Topics in Applied Communication:
  40 Hour Mediation Training through University College (4 credits)
- CRES 4961 - Professional Development (0 credit hr. course)

**Methodology Training** (required)
- CRES 4111 - Reflective Practice and Evaluation (5 credits)

**Special Topics** (12 credit hrs. minimum required; students choose 4 of the courses below)
- CRES 4333 - Resolving Public Issues (5 credits)
- CRES 4400 - Restorative Justice (3 credits)
- CRES 4410 - Intractable Conflict (3 credits)
- CRES 4420 - Negotiation Difficult Situations (3 credits)
- CRES 4840 - Managing Organization Conflict (3 credits)
- CRES 4850 - Creating Agreement (3 credits)
- CRES 4860 - Public Forum Facilitation (3 credits)
- CRES 4870 - Conflict Vulnerability Assessment (3 credits)
- CRES 4880 - Grant Writing (3 credits)

**Internship** (required)
- CRES 4981 - Internship (0-5 variable credits; minimum of 150 hrs.)
**Practicum** (required)
- CRES 4971 - Practicum (3 credits)

**Thesis** (optional) - up to 10 credits
- CRES 4995 - MA Thesis
- CRES 4991 - Independent Study (students limited to one independent study, max of 5 hrs.)

**Minimum total credit hours for degree:** 62

**Degree Director:**

Prof. Karen Feste  
kfeste@du.edu  
(303) 871-2418
Joint Degree Programs

Master of Arts in International and Intercultural Communication

The Master of Arts in International and Intercultural Communication is administratively based in the Department of Media, Film and Journalism Studies, but is a joint degree program with the Josef Korbel School of International Studies. This degree trains students in a wide variety of communications issues with international and intercultural ramifications. Students typically take 4 courses or 20 credits in International Studies courses and 4 courses or 20 credits in Communications, including a required Research Methods course and electives from either school or other departments.

For further details concerning the degree, please consult Renee Botta (rbotta@du.edu) or 303.871.7918) in the Department of Media, Film and Journalism Studies. See http://soc.du.edu/iic/course2.htm for more information. The faculty coordinator for this degree is Tom Rowe, who can be reached at trowe@du.edu. When he is unavailable, academic and administrative advising can be conducted by the Office of the Associate Dean and Student Affairs. Contact 303.871.2534 or Susan Rivera (susan.rivera@du.edu).
Dual Degree BA/MA Program in International Studies

The Dual Degree BA/MA Program allows exceptional, undergraduate INTS majors at the University of Denver (DU) the opportunity to earn a Master of Arts degree in only one year beyond the traditional four-year BA. Prospective students must be in touch with BA Program advisors well in advance of applying in order to plan accordingly and must meet normal standards of graduate admission at the time of application. Please see section below, “Admission to the Josef Korbel School as a Dual Degree Student,” for important dates and processes.

How the BA and MA Program Merge

The dual degree program allows qualified INTS majors that have been accepted into the program to begin taking graduate-level courses during their senior year as an undergraduate at the University of Denver. Remaining graduate-level requirements are completed in the fifth (and final) year of the program.

As part of their undergraduate studies, dual degree candidates are required to take six, 4000-level graduate courses* for a total of 30 credits. Ultimately, dual degree students will double-count these 30 credit hours toward both their BA and MA degrees. In the fifth (and final) year of the program, students must complete an additional 60 hours of graduate-level coursework in order to satisfy the remaining requirements of the MA component.

*Note: Potential candidates are required to complete two 3000-level INTS courses before they are eligible to begin taking 4000-level courses during their senior year. However, 3000-level courses count only toward the undergraduate degree and are not eligible to be included among the credits that are double-counted toward the dual BA/MA program. Students may not exceed 60 total quarter hour credits toward the undergraduate major in INTS, which includes the 30 double-counted credits.

Admission to the Josef Korbel School of International Studies as a Dual Degree Student

Applicants must be current and declared INTS majors at the Josef Korbel School of International Studies, and are only eligible to apply for the dual degree BA/MA program once during their academic tenure at DU. Candidates must meet all admission criteria for JKSIS graduate programs (other than receipt of the baccalaureate degree), and the minimum overall required GPA is 3.50. These admission standards are non-negotiable and will be enforced.

Given the need for significant advance planning prior to the formal application, students interested in pursuing the dual degree BA/MA Program are required to submit a non-binding, informal application and a letter of intent to the Associate Director of the BA Program. The informal application may be accessed online (https://portfolio.du.edu/baints/page/29155), and is due no later than May 1st (Spring Quarter) of the student’s freshman year. Failure to submit the informal application on time will invalidate a student’s eligibility to participate in the program.

An official application to the Josef Korbel School of International Studies, including application fee, online application, statement of purpose, resume, official transcript(s), three letters of recommendation (at least two of which must be from an INTS faculty member), and the Graduate Record Exam (GRE), is required by February 1st (Winter Quarter) of the student’s junior year. An interview with the
Admissions Committee may also be requested. For more details on the application process and required application components, please review the “How to Apply” section at: http://www.du.edu/korbel/admission/apply.html.

**DEADLINE FOR FORMAL APPLICATION:** All official application materials must be received no later than February 1st of student's junior year. Late or incomplete applications will not be considered. Dual degree applicants are subject to the standard application fee.

**Suggested INTS timeline for Dual Degree BA/MA in INTS Candidates**

<table>
<thead>
<tr>
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<th>Fall Quarter</th>
<th>Winter Quarter</th>
<th>Spring Quarter</th>
<th>Summer Quarter</th>
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</thead>
<tbody>
<tr>
<td>Freshman (YEAR 1)</td>
<td>Declare INTS major</td>
<td>INTS 1500</td>
<td>INTS 1700 + Informal Application (May 1)</td>
<td></td>
</tr>
<tr>
<td>Sophomore (YEAR 2)</td>
<td>INTS 2975</td>
<td>INTS 3xxx</td>
<td>INTS 3xxx</td>
<td>Complete GRE</td>
</tr>
<tr>
<td>Junior (YEAR 3)</td>
<td>Study Abroad</td>
<td>Formal Application (February 1)</td>
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<tr>
<td>- If accepted -</td>
<td>Two 4xxx courses</td>
<td>Two 4xxx courses</td>
<td>Two 4xxx courses</td>
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<tr>
<td>Senior (YEAR 4)</td>
<td>Three 4xxx courses</td>
<td>Three 4xxx courses</td>
<td>Three 4xxx courses</td>
<td>Three 4xxx courses</td>
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<td>Graduate (YEAR 5)</td>
<td>Three 4xxx courses</td>
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<td>Three 4xxx courses</td>
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*Note: This suggested timeline is meant to serve as a general guide, but does not necessarily encompass all required elements of the dual degree BA/MA program in INTS.*

**MA Programs at the Josef Korbel School of International Studies**

The Josef Korbel School offers several Master of Arts degrees. Each degree is designed to meet the specific needs and interests of students seeking to acquire the substantive knowledge, skills, and training necessary to pursue the multitude of career paths available in the field of international affairs. MA degrees at the Josef Korbel School are interdisciplinary programs that combine social science education— principally in political science and economics—with business skills, so that students may examine relevant issues of global import and critically analyze the challenges and opportunities of our era. Upon commencement, new graduates find positions in government, international organizations, non-governmental groups, and non-profit agencies.

**The Master of Arts in Global Finance, Trade, and Economic Integration** is an MA degree that examines the way trade relations and monetary policies of countries define the international system, the global environment, and influence national development.

**The Master of Arts in International Administration** is an MA degree designed to prepare students for management positions in government service, non-profit organizations, and international institutions.

**The Master of Arts in International Development** is an MA degree that trains students to analyze political, economic and social problems that face developing countries, including issues such as technical assistance, economic growth, and improved standards of living.
The Master of Arts in International Human Rights is a program emphasizing multidisciplinary analysis and the integration of theory, policy analysis, and practice. It is designed for students seeking to work with NGOs, private voluntary organizations, or national/international public agencies dealing with human rights.

The Master of Arts in International Security offers a multi-dimensional approach to understanding the security environment in a new era of world politics.

The Master of Arts in International Studies is an MA degree centered on a standard curriculum that combines broad theoretical training with functional concentration specializations, particularly in the areas of politics and economics.

For more information about the graduate programs at the Josef Korbel School of International Studies, please view their descriptions online at: http://www.du.edu/korbel/programs/masters/index.html.

Dual Degree Requirements:

These requirements are similar to those of the stand-alone BA major in INTS, with a few significant modifications:

1. Required International Studies Core (12 credits). Three courses to be completed during student’s freshman and/or sophomore year: INTS 1500 - Contemporary Issues in the Global Economy; INTS 1700 - Introduction to International Politics; and INTS 2975 - 21st Century Global Governance. This coursework must be completed with a grade of “A-” or better to remain eligible for the dual degree program.

2. 3000-level courses (8 credits). Two, 3000-level courses* must be completed during student’s sophomore and/or junior year. *NOTE: Internships (INTS 3980), Independent Study (INTS 3991), Directed Study (INTS 3992), and Independent Research (INTS 3995), do not satisfy the 3000-level course requirement.

3. Specialization Requirement. Students must choose at least one area of specialization and must successfully complete a minimum of three, upper-division courses within that area. For the purposes of the dual degree BA/MA program in INTS, courses at the 3000 or 4000-level are considered upper-division.

4. Graduate-Level Courses (30 credits). If admitted, the six required, 4000-level graduate courses must be completed during the student’s senior year. In the fifth (and final) year of the program, students must complete an additional 60 hours of graduate-level course work, in order to satisfy the remaining requirements of the MA component. These 60 credits, plus the 30 double-counted credits, total the requisite 90 credit hours necessary to earn an MA at the University of Denver.

5. Two-year Foreign Language Proficiency Requirement. Students must successfully complete or test-out of the intermediate sequence of one foreign language at the University of Denver, in addition to completing at least one, 3000-level foreign language course at DU. This requirement may be waived if students have prior foreign language training and can demonstrate the required level of fluency through successful completion of a placement or proficiency exam. See “Language Requirement” section below for more details.
6. Study Abroad Requirement. Given the need to plan carefully in order to remain on track for the dual degree BA/MA program, students that intend to pursue the dual degree BA/MA program INTS are strongly advised to refrain from applying study abroad coursework to the INTS major. While all INTS majors are required to complete an approved study abroad experience, potential dual degree BA/MA candidates that opt to apply coursework from abroad to the INTS major, may inadvertently exceed the 60 hour credit limit for the undergraduate major and thereby disqualify themselves entirely for the dual degree BA/MA program.

7. Internship Requirement. An internship is not required for the BA portion of the dual degree BA/MA program; however, depending on the MA degree a student chooses to pursue, a 0 credit internship may be required at the graduate level. Please consult the MA Handbook to determine whether an internship is required for your MA degree.

NOTE: INTS majors are eligible to apply for the dual degree BA/MA program only once during their academic tenure at DU. Moreover, students pursuing the dual degree BA/MA program in INTS may not simultaneously pursue or apply for the Distinction in INTS Program or other dual degree programs that may be offered at the University of Denver. All admission decisions are final and may not be appealed. In the event that a student is not admitted to the dual degree BA/MA program, s/he is welcome to apply to one of the traditional MA programs at a subsequent date.

Dual Degree BA/MA Policies and Procedures for accepted students

1. Orientation. The MA orientation, including the Office of Career and Professional Development orientation and MA Student Affairs orientation, is a mandatory requirement for all incoming students, including dual degree students. Acceptance and matriculation into the dual degree BA/MA Program in INTS is provisional upon completing the mandatory MA orientation session in either Summer Quarter of your junior year or Fall Quarter of your senior year.

2. Joint Advising Session. You are required to schedule a joint advising session with Deana Ahmad, Associate Director of the BA Program, and Susan Rivera, Director of Student Affairs. At this meeting, we will make sure you are aware of program structure, timelines, and the status of your course requirements for both the BA and MA degree. If possible, please schedule this meeting for late spring or early summer of your junior year (after matriculating into the program).

3. Degree Options. As a dual degree student, you may choose from any of the following MA degree programs:
   - MA in Global Finance, Trade and Economic Integration (GFTEI)
   - MA in International Administration
   - MA in International Development
   - MA in International Human Rights
   - MA in International Security
   - MA in International Studies

4. Graduate Courses. With the exception of the six, 4000-level courses taken during senior year, students may not take other graduate courses that count for their graduate degree until they have completed all undergraduate degree requirements and have had their BA degree conferred officially. Students must complete all undergraduate degree requirements within the four years allotted for the undergraduate portion of the program. Likewise, students must complete all graduate degree requirements in the fifth and final year allotted for the graduate portion of the program.
5. Internships. An internship is not required for the BA portion of the dual degree BA/MA program; however, depending on the MA degree a student chooses to pursue, a 0 credit internship may be required at the graduate level. Please consult the MA Handbook to determine whether an internship is required for your MA degree.

6. Independent Studies. The total number of credit hours of independent study that may be pursued during the course of the dual degree program is limited to 4. Exceptions require approval from your degree director and academic advisor. Independent studies taken for credit do not satisfy the 3000-level course requirement for the dual degree BA/MA program in INTS.

7. Substitutions. No undergraduate courses taken at DU or at another institution (including study abroad), may be used as a substitute for any graduate level course.

8. Dual Degree Home Base. Your main point of contact for questions regarding the dual degree is the BA Program Office located in Ben M. Cherrington Hall, Suite 101. While several departments are involved in the administration of the program (e.g. Office of Graduate Student Affairs and the Office of Graduate Admission), the BA Program Office will be your source for general information, most registration questions, and general advising. The BA Program Office will refer you to other departments when appropriate. For MA degree advising you will contact either your graduate degree director or your graduate academic advisor.

9. Petitions. Any petitions or requests for exceptions to stated policy must be submitted in writing to the Associate Director of the BA Program in INTS. Petitions will be reviewed by the Dual Degree Program Faculty and Staff Committee. This committee is comprised of individuals from the BA Program Office, the Office of Graduate Admissions, and the Office of Student Affairs.

10. Undergraduate vs. Graduate Status. The dual degree BA/MA in INTS is a five-year program. Admitted students will be awarded the BA degree after completing all the requirements for the baccalaureate degree (i.e. within four years of the five allotted for the program). In the fifth (and final) year of the program, after the undergraduate degree has been conferred, the student will be considered a graduate student and will complete the remainder of requirements for the MA portion of the dual degree program. During the final year, all academic, administrative, and financial aid policies pertaining to graduate students will apply.

11. Financial Aid. Dual BA/MA students are first recorded as undergraduate students and access undergraduate aid and tuition rates through the undergraduate degree. Graduate financial aid is not available until the student is awarded the bachelor's degree. Once the student is awarded the BA degree (prior to completion of the MA), the student is no longer eligible for undergraduate financial aid or undergraduate institutional funding, and may apply for graduate financial aid at that time. Dual degree BA/MA students are not eligible to be considered for institutional funding at the graduate level.

12. Graduation. Since dual degree BA/MA students receive two degrees, there are two, separate processes for graduation (as well as two, separate commencement exercises should you chose to “walk”):

i. To apply to have your BA degree conferred, you must fill out the application online at this site: http://www.du.edu/registrar/graduation/index.html. The undergraduate form must be completed at least three quarters prior to the intended quarter of graduation (for undergraduate degree).
ii. To apply to have your MA degree conferred, you must fill out the application online at this site: http://www.du.edu/registrar/graduation/index.html. The graduate form must be completed at least two quarters prior to the intended quarter of graduation (for graduate degree).

13. Graduate Language Proficiency Requirement. Students may meet the graduate language proficiency requirement in any of the following ways:

- Completion of a high school diploma from a program conducted in a language other than English.
- Documentation of a foreign language major field of study for the Bachelor’s degree.
- Completion of at least one 3000 or 4000 level foreign language class at the University of Denver, with a grade of B or better.
- Passage of the DU graduate proficiency exam in a foreign language with a score of 21 or better.
- Passage of a graduate degree proficiency exam in a foreign language at another university before matriculating into the Josef Korbel School of International Studies.
Master of Arts - Juris Doctor (MA-JD)

This dual degree program combines a law school education from Sturm College of Law with 45 hrs of coursework in international studies at JKSIS. Students must apply and be accepted to both schools.

DEGREE REQUIREMENTS

International Studies Core: 2 courses (10 credits)
- INTS 4324 International Political Economy
- INTS 4501 Comparative Politics in the 21st Century
- INTS 4526 Modern Islamic Political Thought
- INTS 4599 Ethics and International Affairs (offered only in Summer quarter)
- INTS 4710 Topics: Gandhi, Socrates, and Mass Non-Violent Resistance
- INTS 4820 Democracy and War (previously titled “Ancient Political Theory”)
- INTS 4821 Early Modern Political Theory
- INTS 4822 Contemporary Political Theory
- INTS 4890-Revolutions and State Building: Forgotten Movements for Emancipation
- INTS 4900 International Politics

Field: 4 courses in a single field (20 credits)
Choose from:

International Politics:
- INTS 4900 International Politics
- One course chosen from the list of International Politics courses
- Two other courses in International Politics
  *For “IP” designated courses, please see the current Course Descriptions booklet on the Student Affairs Portfolio page: https://portfolio.du.edu/issta

Comparative Politics:
- INTS 4501 Comparative Politics in the 21st Century
- Three courses chosen from the list of Comparative Politics courses
  *For “CP” designated courses, please see the current Course Descriptions booklet on the Student Affairs Portfolio page: https://portfolio.du.edu/issta

International Political Economy:
- INTS 4310 International Trade
- INTS 4320 International Monetary Relations
- INTS 4324 International Political Economy AND
- One other course in IPE
  *For “IPE” designated courses, please see the current Course Descriptions booklet on the Student Affairs Portfolio page: https://portfolio.du.edu/issta

Political Theory:
- INTS 4820 Democracy and War (previously titled “Ancient Political Theory”)
- INTS 4821 Early Modern Political Theory
- INTS 4822 Contemporary Political Theory
- INTS 4890-Revolutions and State Building: Forgotten Movements for Emancipation
  or INTS 4599 Ethics and International Affairs (offered only in Summer quarter)
- Or other PT courses
*For “PT” designated courses, please see the current Course Descriptions booklet on the Student Affairs Portfolio page: [https://portfolio.du.edu/issta](https://portfolio.du.edu/issta)

- **Concentration**: One concentration such as International Development, International Security, Human Rights, Conflict Resolution, International Health, Policy Analysis, Environmental Policy, Technology Policy, or Homeland Security *(0-20 credits)*

- **Foreign Language**: Required

- **Electives**: Electives to reach a total of 45 international studies credits

*3000 level courses from other departments will only apply towards degree requirements with the approval of the Degree Director and the Associate Dean. The student must also ensure that approved 3000 level courses are coded in as “graduate level courses” upon registration.*

No internship is required, nor can a student take internship credit to apply toward the degree.

**ADMISSIONS**

Applicants to the Master of Arts/Juris Doctor (MA/JD) dual degree program must submit applications to both JKSIS and the Sturm College of Law. Applicants must be accepted to both schools to pursue the dual degree.

For more information on the JKSIS application process and deadlines, please visit: [http://www.du.edu/korbel/admissions/apply.html](http://www.du.edu/korbel/admissions/apply.html)

For more information on the Sturm College of Law application process and deadlines, please visit: [http://www.law.du.edu/](http://www.law.du.edu/)

**ADVISORS**

International Studies Advisor: Susan Rivera, [susan.rivera@du.edu](mailto:susan.rivera@du.edu)

Law School Advisor: Anneckoos Wiersema ([awiersema@law.du.edu](mailto:awiersema@law.du.edu))

**ADDITIONAL INFORMATION**

*Please note that DU requires that if the first degree is completed prior to the second degree, the student must complete the second degree within the next 18 months.*
Master of Arts in Global Finance, Trade, and Economic Integration - International Master of Business Administration

(MA in GFTEI-IMBA) – this dual degree is no longer available after fall 2014

The Global Finance, Trade, and Economic Integration (GFTEI) program provides students with a multi-disciplinary, policy-focused examination of the global economy. Courses within this degree focus on the complex changes underway in the global economy, including the emerging patterns of financial, trade, and human capital flows and their effect on national economies; the effect of globalization on state capacity, policy autonomy, and national economic conditions; the relationship between economic, political, and social outcomes; corporate governance and competition; and the interaction of interest groups, states, and multilateral agreement and organizations. All students within this degree receive training in advanced statistical methods. Students also select from a diverse collection of “hard” and “soft” skills courses (e.g. Art of Forecasting, Political Risk Analysis, Professional Communications, Project Management.)

This degree is intended for students who intend to pursue careers in four domains: (1) International economic policy analysis for public sector agencies, such as the Department of Commerce and the International Trade Administration; (2) Analyst positions in multilateral institutions and organizations, such as the World Bank, the United Nations and the Organization for Economic Cooperation and Development; (3) Research and analyst positions within non-governmental organizations, such as Oxfam and Action Aid, and (4) Private sector careers as economic policy consultants, country risk or international project analysts, or international project managers.

The International MBA (IMBA at Daniels College of Business)

This degree prepares students for values-based leadership in the global business environment. Through an in-depth, cross-disciplinary program—combining courses at the DCB and JKSIS—students gain the skills needed for successful decision-making and international management in the private sector. The degree builds on DCB’s existing strengths and record. The integrated training that is the hallmark of this degree requires that students take two courses at JKSIS.

Dual Degree Program

Students who wish to pursue careers in corporate or investment management, accounting, or marketing might consider the dual degree that we offer with the Daniels College of Business (DCB). The dual degree allows students to earn a GFTEI degree from JKSIS and an International MBA from DCB. Students must complete all the degree requirements for the MA in Global Finance, Trade and Economic Integration except that credit hours in course work at JKSIS must total 75 rather than 90. Requirements for the IMBA are determined by DCB. Total credits earned in dual degree program: 133 credits.

Time to completion of degree: Three years of full-time study. Time to completion could be reduced by at least one quarter if student completes more than 3 courses per quarter and/or completes summer and/or interterm courses.

Any questions regarding the DCB portion of the degree should be directed to a Graduate Business Advisor at gradbus-advise@du.edu or graduate business advisors Kenny Metcalfe at Kenny.Metcalfe@du.edu or Lexi Hachmeister at Lexi.Hachmeister@du.edu.
For questions about the JKSIS portion of the dual degree, please contact Professor Ilene Grabel, Ilene.Grabel@du.edu, phone 303.871.2546 or Susan Rivera, Director of Student Affairs, Susan.Rivera@du.edu, phone 303.871.2534.

Master of Arts in Global Finance, Trade and Economic Integration, MA in GFTEI (JKSIS)

Required credits under dual degree program: **75 credits**

**Degree Requirements**

1. **International Studies Core:** One course (5 credits)
   - INTS 4324 International Political Economy *(strongly recommended)*
   - INTS 4501 Comparative Politics in the 21st Century
   - INTS 4900 International Politics
     Or a Political Theory course, typically:
     - INTS 4599 Ethics and International Affairs *(offered only in Summer quarter)*
     - INTS 4820 Ancient Political Theory/Thought
     - INTS 4821 Early Modern Political Theory
     - INTS 4822 Contemporary Political Theory/Thought
     - INTS 4890- Revolutions and State Building: Forgotten Movements for Emancipation

2. **Program Training Core:** Three courses (15 credits):
   - INTS 4310 International Trade*
   - INTS 4320 International Monetary Relations**
   And one of either:
   - INTS 4324 International Political Economy***
   - INTS 4370 Political Economy of Globalization****

* Prerequisite, grade of B- or better in undergraduate course in Introductory Microeconomics or International Economics. Students who have not completed the undergraduate prerequisites for INTS 4310 and INTS 4320 should first complete INTS 4536. Students may be interested to know that the course, “Economics: Fundamental Knowledge, Global Applications” (INTS 4536) with Professor Mark Elvers (to be taught in the Fall quarter only) is designed for students who have NEVER successfully completed an undergraduate course in Introductory Macroeconomics & Microeconomics or undergraduate Principles of Economics or undergraduate International Economics. INTS 4536 will prepare students who do not possess this basic economics background to enroll in INTS 4310 (Int’l Trade) and INTS 4320 (International Monetary Relations).

** Prerequisite, grade of B- or better in undergraduate course in Introductory Macroeconomics or International Economics.

*** Students who have taken INTS 4324- International Political Economy to fulfill their International Studies Core requirement must take INTS 4370-Political Economy of Globalization to fulfill their Program Training Core requirement.

**** INTS 4310-International Trade and INTS 4320-International Monetary Relations are recommended as prerequisites for INTS 4370

3. **Concentration:** Three courses (15 credits):
Concentrations allow students to group at least three elective courses that relate to a particular theme. Students are required to complete at least one concentration but may also choose to complete a second concentration. Students have considerable latitude in the design of concentration(s), and should consult with their advisors on the selection of elective courses to complete their chosen concentration.

4. **Skills Set:** Three courses (15 credits):
   - INTS 4051 Statistical Methods II* or INTS 4057 Statistics for International Affairs**
• INTS 4303 Applied Econometrics
• A third skills oriented course approved by your academic advisor or Student Affairs

* Statistics II (INTS 4051) has a prerequisite of Statistics I (INTS 4050). Students with a background in statistics should contact the instructor (Professor Sachin Desai sdesai@du.edu) about a placement exam that will be used to determine if they may enroll in Statistics II without having completed Statistics I at JKSIS. Credit for Statistics I (INTS 4050) counts toward the 90-credit degree requirement (as an elective), but cannot be used to satisfy the skills course requirement for the degree. Stats III has a prerequisite of Stats II or, with permission of the instructor, successful completion of a placement exam.

** Statistics for International Affairs (INTS 4057) is an accelerated course. Students should only enroll in this course if they earned a score of 148 or better on the math portion of their GRE exam (students with a lower math GRE score may not take the course without the permission of the instructor).

5. Foreign Language Proficiency: Required

6. Internship: Required (0-5 credits)

7. Thesis or Substantial Research Paper (SRP): Optional (0-10 credits)

Electives: Students will take varying numbers of elective courses to reach a total of 75 credit hours.

Please note: 3000 level courses from other departments will only apply towards degree requirements with the approval of the Degree Director and the Associate Dean. The student must also ensure that approved 3000-level courses are coded in as “graduate level courses” upon registration.

TOTAL JKSIS CREDITS: 75 CREDITS
International Master of Business Administration (IMBA at DCB)

This dual degree is no longer available after fall 2014

Required credits under dual degree program: 58 credits

Degree Requirements

Daniels Compass Courses (students must take all courses) 12 credits
- BUS 4610 The Essence of Enterprise (co-req with BUS 4615)
- BUS 4620 Ethics for the 21st Century Professional (prereq: BUS 4610)
- BUS 4630 Creating Sustainable Enterprises (pre-req: BUS 4620; co-req with BUS 4635)

Business Core Courses (students must take all courses) 16 credits
- ACTG 4610 Financial Accounting
- FIN 4630 Managerial Finance (pre-req: ACTG 4610)
- ITEC 4610 Information Technology Strategy
- MGMT 4620 Organizational Dynamics

International MBA Core Courses: 26 credits
- FIN 4610 Multinational Finance & Investments (pre-req: FIN 4630)
- LGST 4700 International Law 4 credits
- IMBA 4142 Global Management (pre-req: MGMT 4620)
- IMBA 4500 Global Theory in Practice 4 credits (co-req MGMT 4503)
- MGMT 4503 Comparative Management (co-req IMBA 4500) - 2 credits
- MGMT 4490 Global Strategy (pre-req: FIN 4610)
- IMBA 4141 Managing Exports
  or MKTG 4630 International Marketing

Business Elective: 4 credits

TOTAL DCB CREDITS: 58 CREDITS

Total credits earned in dual degree program: 133 credits.

Time to completion of degree: Three years of full-time study. Time to completion could be reduced by at least one quarter if student completes more than 3 courses per quarter and/or completes summer and/or interterm courses.

Questions about the JKSIS portion of the dual degree, contact Professor Ilene Grabel (igrabel@du.edu) or Susan Rivera (susan.rivera@du.edu); questions about the DCB portion of the dual degree, contact a Graduate Business Advisor at gradbus-advise@du.edu.

If you are a degree-seeking graduate student elsewhere on the DU campus, you may enroll in a maximum of 16 credits at DCB. If you wish to take more than 16 credits, you must apply and be accepted to a graduate

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2 Approved courses through JKSIS or College of Law may be substituted for LGST 4700.
3 This course also has a $2500 “experience fee” plus international airfare costs. Note that IMBA 4500 (Cultural Investigation and Observation) is taken concurrently with MGMT 4503 (Comparative Management).
degree program at DCB through the DU flexible dual degree program. No more than 16 credits completed prior to acceptance into such a program may be applied toward a DCB degree. If you are currently in a dual or joint degree program, this policy will not affect you.

To request permission to register for DCB classes, please contact a Graduate Business Advisor at gradbus-advise@du.edu. Students who register without this permission risk disenrollment from the course. All non-DCB students will be registered on a space-available basis. If you have questions about this policy, you may contact DCB through email.
Master of Arts - Master of Social Work  
(MA-MSSW)

This dual degree program combines a social work education from the Graduate School of Social Work (GSSW) with a full year of work in international studies at JKSIS. Students typically spend their first and third years at GSSW and their second year of study at JKSIS. Please note that students are required to complete a total of 135 credit hours (45 of these credits must be with international studies) in order to receive this dual degree.

Josef Korbel School of International Studies degree requirements:
International Studies Core Option: 1 International Studies core course AND one field OR concentration, OR one program training core

International Studies Core: 2 courses (10 credits)
- INTS 4324 - Introduction to International Political Economy
- INTS 4501 - Comparative Politics in the 21st Century
- INTS 4526 - Modern Islamic Political Thought
- INTS 4599 - Ethics and International Affairs (offered only in Summer quarter)
- INTS 4710 – Topics: Gandhi, Socrates, & Mass Non-Violent Resistance
- INTS 4820 – Democracy and War (previously titled “Ancient Political Theory”)
- INTS 4821 - Early Modern Political Theory
- INTS 4822 - Contemporary Political Theory/Thought
- INTS 4900 - International Politics

Field: 4 courses in a single field (20 credits)
Choose from:

International Politics:
- INTS 4900 - International Politics
- One course chosen from the list of International Politics courses
- Two other courses in International Politics
*For “IP” designated courses, please see the current Course Descriptions booklet on the Student Affairs Portfolio page: https://portfolio.du.edu/issta

Comparative Politics:
- INTS 4501 - Comparative Politics in the 21st Century
- One course chosen from the list of Advanced Comparative Politics courses
- Two other courses in Comparative Politics
*For “CP” designated courses, please see the current Course Descriptions booklet on the Student Affairs Portfolio page: https://portfolio.du.edu/issta

International Political Economy:
- INTS 4310 - International Trade
- INTS 4320 - International Monetary Relations
- INTS 4324 - International Political Economy
- And a fourth course in International Political Economy
*For “IPE” designated courses, please see the current Course Descriptions booklet on the Student Affairs Portfolio page: https://portfolio.du.edu/issta
Political Theory:
- INTS 4526 – Modern Islamic Political Thought
- INTS 4599 - Ethics and International Affairs (*offered only in Summer quarter*)
- INTS 4820 – Democracy and War (*previously titled “Ancient Political Theory”*)
- INTS 4821 - Early Modern Political Theory
- INTS 4822 - Contemporary Political Theory/Thought
*For other “PT” designated courses, please see the current Course Descriptions booklet on the Student Affairs Portfolio page: https://portfolio.du.edu/issta

Thesis or Substantial Research Paper (SRP): Optional (0-10 credits)

Foreign Language Proficiency: Required

Electives: Electives to reach a total of 45 international studies credits

*3000 level courses from other departments will only apply towards degree requirements with the approval of the Degree Director and the Associate Dean. The student must also ensure that approved 3000 level courses are coded in as “graduate level courses” upon registration.

No internship is required, nor can a student take internship credit to apply toward the dual degree.

MSW DEGREE REQUIREMENTS

Professional Foundations: Take all of the following:
- SOWK 4001 - Social Skills Across Client Systems: Lab
- SOWK 4002 - Clinical Theories and Practice I
- SOWK 4003 - Clinical Theories and Practice II
- SOWK 4007 - Community Theories and Practice I
- SOWK 4008 - Community Theories and Practice II
- SOWK 4020 - Social Work Practice
- SOWK 4118 - History of Social Welfare/Social Work
- SOWK 4120 - Social Welfare Policy
- SOWK 4132 - Multicultural Social Work Practice
- SOWK 4150 - Foundation Seminar
- SOWK 4201 - Research Methods and Design
- SOWK 4950 - Foundation Field Practicum

Concentration:
- One Overview course
- Two Skills courses
- One Advanced Policy course
- One Track elective
- One Field Practicum: SOWK 4960 or 4961

Research Sequence:
- SOWK 4900 Methods for Evaluating Practice and Programs
- SOWK 4901 Applied Practice Evaluation Research

Electives: Electives to reach a total of 90 GSSW credits
ADMISSIONS
Applicants to the Master of Social Work (MA/M.S.S.W.) dual degree program must submit applications to both JKSIS and GSSW. Applicants must be accepted to both schools to pursue the dual degree.

For more information on the application process and deadlines, please visit: http://www.du.edu/korbel/admissions/apply.html

For more information on the GSSW application process and deadlines, please visit: http://www.du.edu/gssw/.

ADDITIONAL INFORMATION
Note that the two degrees are awarded simultaneously at graduation. Therefore, students must complete both degrees in the same quarter.

ADVISORS
JKSIS Advisor: Susan Rivera, susan.rivera@du.edu
GSSW Advisor: Kathy Ohman, kohman@du.edu
Flexible Dual Degree Programs

DU supports and encourages students who wish to pursue customized dual degree programs. For example, a JKSIS student may wish to combine an MA in International Administration with an MBA from DCB. Normally, a program proposal will preserve the core courses in each program and allow reduction only in electives.

Students who intend to pursue a flexible dual degree program must be admitted to both academic units (e.g., JKSIS and the Department of Economics) no later than the end of their second quarter at DU. No student may begin a dual degree program when requirements for one degree have already been completed. Application forms for a flexible dual degree are available in the Office of Graduate Studies, Mary Reed Building, Room 3-5A.

The curriculum proposal for a flexible dual degree must be approved by the Associate Dean of JKSIS and the chair of the other department. The student chooses an advisor in each program. In 90 hour degrees, the typical reduction in credits required for graduation is 15 hours. For 70 or 72 hour degrees, 12 hours of reduction is typical. For degrees less than 70 hours, 10 hours of reduction is typical.

**EXAMPLE:**

<table>
<thead>
<tr>
<th>Degree</th>
<th>Single</th>
<th>Dual</th>
</tr>
</thead>
<tbody>
<tr>
<td>MA in International Development</td>
<td>90 Credits</td>
<td>75 Credits (reduction of 15)</td>
</tr>
<tr>
<td>MA in Economics</td>
<td>45 Credits</td>
<td>35 Credits (reduction of 10)</td>
</tr>
<tr>
<td></td>
<td>135 Credits vs. 110 Credits</td>
<td></td>
</tr>
</tbody>
</table>

For more information about flexible dual degrees or to obtain the appropriate approval forms, please contact the Office of Graduate Studies at gststu@du.edu.

A student cannot do a flexible dual degree with two degrees in the same department (in other words, you cannot obtain two degrees within the Josef Korbel School of International Studies).
Peace Corps Programs

Master’s International Program for Peace Corps Students

In cooperation with the Peace Corps, the Master’s International Program permits students who have been accepted into the Peace Corps to pursue the MA in International Administration, Development, or Global Finance, Trade, and Economic Integration prior to their Peace Corps service. Students must be admitted to JKSIS and submit their acceptance letter to the Peace Corps (and be accepted by the Peace Corps) to be an MI student. Students must complete all degree requirements except the requirement to complete 90 credits of coursework.

The last 18 hrs. of credit required for the degree are waived after the student completes the Peace Corps assignment and submits a 30-35 page paper discussing a research interest or experience while in the Peace Corps. Once a “pass” grade is awarded for this paper (the professor will notify the Director of Student Affairs), the student can be certified to graduate.

MI students are not eligible for dual degree programs of any kind, but may pursue Josef Korbel School Certificates if they are interested in doing so.

Peace Corps Fellows Program for Returning Peace Corps Volunteers

JKSIS is pleased to offer the Paul D. Coverdell Fellows Program for Returned Peace Corps Volunteers. Founded in 2003, this program provides financial assistance for Returned Peace Corps Volunteers (RPCVs) pursuing a 90 credit hour Master of Arts degree at DU-JKSIS.

Fellows are also exempt from the language proficiency requirement and from the internship requirement. However, they now have the option of taking an internship (if they desire so) and can also earn up to 5 credit hrs for that internship (INTS 4981). Part-time study is also available.

All RPCVs are required to complete a practicum of 75 credits within the United States or U.S. territories for under-served populations. For important information on practicum policies and procedures, see the Internship and Practicum Policy section of the handbook. All Fellows must also register their practicum with the Office of Student Affairs. Information on how to register it is at https://portfolio.du.edu/issta under the “Peace Corps” tab.

Effective Fall 2014, all Peace Corps Fellows will complete 90 credits of INTS coursework.
Certificate Programs

JKSYS offers four formally recognized DU certificates. All Korbel MA students can apply for certificate programs, but they must do so before the end of their second quarter.

(Please note that the Certificate in Humanitarian Assistance and the Certificate in International Law and Human Rights may have much earlier deadlines than the other certificate programs. Please contact Chen Reis (haprog@du.edu) or Claude d’Estree (cdestree@du.edu) respectively for more details.)

The certificate is awarded at the time a student graduates and details are specified on the Application for Graduation form. Students not pursuing a degree or finishing certificate requirements far in advance of graduation should submit an Application for Certificate form after completing the required coursework.

Please note: Certificate programs are ONLY open to students pursuing a graduate degree at the Josef Korbel School of International Studies. The only exception to this rule is the certificate in International Law and Human Rights, for which students at the Sturm College of Law may also apply.

Certificate in Homeland Security

Students must submit an application and a current copy of their CV in order to be considered for the Certificate Program in Homeland Security.

The application can be found on the Student Affairs Portfolio page under the “Certificate Programs” tab: http://portfolio.du.edu/issta/page/47250. Upon completion, application materials should be submitted to Rachel Epstein at repstein@du.edu.

Certificate Requirements

Complete the four concentration courses plus three additional courses from the certificate requirement list.

Concentration Requirement: Complete the following four courses:
- INTS 4730 - Introduction to Homeland Security and Defense
- INTS 4907 - International Terrorism
- INTS 4147 - American Government and Policy-Making
- either INTS 4734 - Homeland Security, Civil Society and Human Rights
  or INTS 4786 - Security, Planning and Execution in Complex Environments

Certificate Requirement: Complete concentration courses listed above plus choose three:
- INTS 4731 - Homeland Security: Prevention and Mitigation
- INTS 4753 - Intelligence and National Security
- INTS 4736 - Strategic Intelligence Data Collection & Analysis
  and/or INTS 4989 - North American Defense and Security
Certificate in Global Health Affairs

The Certificate in Global Health Affairs (CGHA) is the first global health program to be based in a school of International Studies. Unlike certificates offered by schools of medicine or public health, which emphasize biomedical approaches to health, CGHA places social and political solutions at the forefront of global health action. Combined with a degree program, the seven-course CGHA sequence prepares students for systematic, evidence-based approaches to a broad range of global health problems relating to development, diplomacy, security, trade, and human rights.

CGHA’s core emphasis lies in building sound decision-making skills in an arena often suffused with inefficiency and blindness to political, social and cultural context. Substantive courses address: the widest conception of the causes and consequences of individual and population health, emphasizing short- and long-term effects; the increasing globalization and personalization of health; and interactions between health and other key areas of human endeavor such as politics, development, trade and conflict. Practical courses combine basic analytic, management, and epidemiologic skills with innovative new technologies such as social marketing, Geographic Information Systems, and mobile technology.

Students who graduate with the Certificate in Global Health Affairs distinguish themselves as leaders and innovators through the pursuit of the “science of service” on and off campus. While most GHA students take advantage of traditional internship opportunities at leading international health organizations, many also pursue action-oriented research and leadership projects through a network of partner agencies and through our own student-led community-based research projects in Nairobi, Delhi and Jerusalem. Students are encouraged, but not required, to undertake action-oriented research projects including a thesis or Significant Research Paper (SRP), which may be completed for course credit. Throughout the GHA program, students build an evidence-based framework for evaluating project impacts on served communities, service agencies, their own career paths, and their community at DU.

Students must complete a brief application to enter the Certificate in Global Health Affairs by the end of their first year. The GHA application form can be found at: http://portfolio.du.edu/globalhealth

1. Global Health Core:
Students are strongly encouraged to complete one or both courses before taking other classes. Both are offered in Fall Quarter.

INTS 4367 - Global Health Affairs: Theory & Practice
This course offers an entry point to Global Health from a social science perspective. The history of global health action is littered with failure and disillusionment, primarily due to a lack of theoretical or empirical rigor. Success begins with identifying salient interventions to problems of consequence, a surprisingly rare achievement. But even sensible interventions can fail without an understanding of other aspects of human development that affect health directly, that determine programmatic success or failure, and that are themselves impacted by health. In the first five weeks we will explore and apply frameworks for basic global health intervention, measuring burdens, inspecting risks, identifying interventions and building a "theory of change" concept. Having established the basics, the next five weeks consider the broader context of scaling up, integration, and health diplomacy in the global system. You will be asked to demonstrate your mastery of global health affairs by dissecting the theory of change of an existing global health program and by designing your own proposal for service-based research.

INTS 4516 - Major Diseases in Global Health
In this course, the students develop a complete and solid understanding of the mechanisms, physiology, epidemiology, transmission patterns, and clinical impact of the major diseases affecting global health.
Students learn about the etiology, agents, vectors, burden, methods of detection, basic treatment complexities, and life cycles of major diseases impacting the world such as HIV/AIDS, TB, and malaria, as well as chronic diseases such as cancers and diabetes. Students also acquire knowledge about maternal/reproductive health, some protozoa, helminths, major parasites, and violence/trauma.

2. Methods and Practice Core:

INTS 4483 - Practical Applications in Global Health
The purpose of this course is to create an awareness of the theories and practices of effective program design, implementation and evaluation in global health so that students can become exceptional practitioners in the field. The emphasis is to learn about and then push beyond best-practice approaches to theory of change, strategy, program planning and evaluation, with the intention of developing deep insights into what it takes to be a successful innovator and manager of international health programs in low and middle income countries. This includes perspectives on social entrepreneurship and bottom-of-the-pyramid social enterprises, innovation, leadership, information technology and the implementation of public-private partnerships. During the course, we will connect the various elements and tools discussed in the class to equip you to be able to effectively take on the challenges and opportunities of global health program implementation. All students are asked to come with an open mind and to be ready to engage in significant dialogue and class participation regarding the readings and lectures.

INTS 4423 - Introduction to Epidemiology (previously titled: “Health Data for Decision Making”)
Decisions and policy related to global health are based on data from various disciplines such as demography, medicine, and epidemiology. Therefore, it is crucial to correctly understand and interpret what health data, and data in general, really tell us. This course provides the knowledge and skills required to critically assess data, and to understand both strengths and limitations of data and research. This course will cover the basic principles and concepts of descriptive and analytic methods in epidemiology and their application to research and practice in public and global health.

3. Elective Courses: Three of the following are required:

Health Issues and Interactions
- INTS 4353 - Sustainable Development and Environment**
- INTS 4362 - Gender and Health
- INTS 4368 - HIV/AIDS in International Affairs
- INTS 4397 - Environment, Economy, Development, and Human Well-Being+
- INTS 4435 - Health and Development
- INTS 4465 - Population and Society* +
- INTS 4492 - Health and Humanitarian Aid

Methodological:
- INTS 4056 - Information Management in Humanitarian Crises+
- INTS 4058 - Applied Time Series Analysis
- INTS 4342 - Project Management+
- INTS 4576 - Seminar in Community-Based Research*
- INTS 4632 - Qualitative Research Methodologies*
- MFJS 4912 - International Health Communication & Development

* Course not offered every year
+ Only one of these courses may count for elective requirement
4. Internship / Field Requirement
All GHA candidates must conduct a single, 150-hour health-related practical experience or a suitable alternative (see below). This experience must take place during the student’s course of study and the work must be carried out off campus. As an alternative to a traditional internship, this requirement could be fulfilled through current employment, an RPCV local internship, independent research (as long as it has an off-campus field component), or work on a GHA service-based research project.

To qualify as health-related, a substantive component of the internship/practicum should focus on health issues. If this condition is not met within the context of the internship/practicum, the student may instead submit an additional, separate report on the health implications of their internship/practicum to the certificate director in order to fulfill the requirement. See the GHA Director for guidelines. It is possible for students to fulfill both a degree and certificate requirement with one internship/practicum.

Students are encouraged but not required to base their internship on their required proposal for INTS 4367 (Global Health Affairs), and to prepare a thesis, significant research paper, or independent study based on one of their internships or other self-driven or faculty-driven research.

More information concerning internship opportunities can be found at http://portfolio.du.edu/globalhealth/page/22823

Core Faculty

Randall Kuhn, PhD, GHA Director and Assistant Professor  
Madiha F. Abdel-Maksoud, MD, PhD, MSPH, Adjunct Professor, Instructor, Colo. School of Public Health  
Renee Botta, PhD, Associate Professor and Chair, Department of Media, Film, & Journalism Studies  
Sandy Johnson, PhD, Scholar in Residence and Director, BA Program in International Studies  
Chen Reis, MPH, Clinical Professor and Director, Humanitarian Assistance Program  
Susan Rifkin, PhD, Adjunct Professor; Senior Research Fellow, London School of Economics  
Pete van Arsdale, PhD, Senior Lecturer and Director, African Initiatives  
Benjamin Young, MD, PhD, Adjunct Professor; Medical Director, Rocky Mountain Cares

For more information concerning the certificate, please email gha@du.edu
Certificate in Humanitarian Assistance

The mission of the Humanitarian Assistance Program is to prepare students to work in the humanitarian field. The program provides students with the theoretical and practical underpinnings for humanitarian work that is technically sound, engages with affected communities, responds to the diverse needs of affected populations, and sets the stage for sustainable and inclusive recovery and development.

A limited number of students pursuing a Master's degree at Korbel are admitted to the Humanitarian Assistance Certificate Program each year. Admission is extremely competitive on the basis of experience, focus, and motivation.

Applications will be accepted from incoming Korbel students until Sunday, April 20th, 2014. Students will be informed about whether they have been accepted in time to register for Fall Quarter.

Please note that admission to this Certificate program is extremely competitive and is awarded on a space-available basis. If you are not admitted during your first year at Korbel, you have the option of reapplying during your second year. If you are planning to reapply during your second year, it is recommended that you meet with both Susan Rivera and the Certificate program advisor in order to ensure that you are able to fulfill all of the necessary program requirements.

All Certificate students are required to:

1. Complete core humanitarian coursework comprised of two courses which aim to introduce students to key aspects of humanitarian assistance (one focused on humanitarian systems and the other on field operations) and two additional courses directly related to humanitarian assistance.

2. Take three elective courses in one of three tracks (personalized tracks are also possible):
   • Monitoring, Evaluation and Analysis
   • Management/Operations
   • Policy/Advocacy

3. Complete an internship (150 hours) with an organization whose core work includes international humanitarian assistance or humanitarian policy/advocacy. This is a critical component of the Certificate. It is unlikely that students in the Certificate Program will find appropriate internships in Denver. Certificate candidates should plan to spend some significant time interning at an appropriate location (either in the US or abroad) in order to fulfill this requirement.

1. Core:

Two required courses (to be taken in the first quarter offered after acceptance)

- INTS 4496 - Field Operations for Humanitarian Assistance
- INTS 4581 - Introduction to Humanitarian Systems

And two of the following:

- INTS 4056 - Information Management in Humanitarian Crises
- INTS 4492 - Health and Humanitarian Aid
- INTS 4583 - International Protection in Humanitarian Context
- INTS 4652 - Contemporary Issues in Refugee Studies (not offered every year)
- INTS 4935 - International Humanitarian Law of Armed Conflict
2. Elective Courses

Three courses in one of the following tracks:

- Monitoring, Evaluation and Analysis
- Management/Operations
- Policy/Advocacy

Management/Operations
- INTS 4342 - Project Management
- INTS 4391 - Financial Management & Fundraising in Non-Profits
- INTS 4394 - Non-Profit Management: Issues & Techniques
- INTS 4497 - International Campaign Management
- INTS 4555 - Professional Communications
- INTS 4557 - Cross-Cultural Communication
- INTS 4920 - Conflict Resolution

Monitoring, Evaluation & Analysis
- INTS 4057 - Statistics for International Affairs
- INTS 4332 - Data Analysis for Development
- INTS 4333 - International Project Analysis
- INTS 4423 - Introduction to Epidemiology
- PPOL 4400 - Analytical & Critical Skills* - 4 credits

Policy/Advocacy
- INTS 4497 - International Campaign Management
- INTS 4931 - International Organizations
- INTS 4934 - Intervention Policy & Practice
- INTS 4936 - International Law & Human Rights
- INTS 4941 - Human Rights & International Organizations
- INTS 4987 - Forced Labor & Human Trafficking
- CSPY 4500 - International Disaster Psychology I*,**, - 3 credits
- CSPY 4606 - Gender-Based Violence*,**, - 3 credits

* Only one non-INTS course may be counted towards the Certificate. Only one elective may be double-counted towards a degree.
** School of Professional Psychology, instructor approval required.

3. Internship

An internship (150 hours) with an organization, whose core work includes international humanitarian assistance or humanitarian policy/advocacy, is required for the Humanitarian Assistance Certificate. These are usually completed by students in the summer between the first and second years of the MA program. Students arrange their own internship placements but should consult with the HA program director for ideas and approval. Internships must also be approved by the JKSIS Office of Career and Professional Development before the internship starts.

For application, descriptions of courses, and other resources, please visit: https://portfolio.du.edu/haprog

Chester Lee Brinser III Scholarship for Humanitarian Assistance

The Chester Lee Brinser III Scholarship for Humanitarian Assistance is awarded annually (funds permitting) to a JKSIS student enrolled in the Certificate in Humanitarian Assistance.
While there is *no formal concentration available in Humanitarian Assistance*, interested students may be able to build a customized concentration in the area by taking at least 15 credits from the following courses:

- INTS 4056 - Information Management in Humanitarian Crises
- INTS 4492 - Health & Humanitarian Aid
- INTS 4496 - Field Operations for Humanitarian Assistance
- INTS 4581 - Introduction to Humanitarian Systems
- INTS 4583 - Protection in Humanitarian Settings (*not offered every year*)
- INTS 4935 - International Humanitarian Law of Armed Conflict

Approval for this customized concentration must come from the student’s degree director (via their approved/signed program statement) and then also approved by Student Affairs. Students interested in such a concentration must understand that seats are available in these courses on a "space-available" basis after Humanitarian Assistance Certificate students have had the opportunity to register.
Interdisciplinary Certificate in International Law & Human Rights
Josef Korbel School of International Studies & Sturm College of Law

Students at both the Korbel School and Sturm College of Law have shown a strong interest in international human rights law. Both schools have historically offered a broad range of courses in the area. Numerous students from both schools have gone on to careers in various aspects of international human rights work with nongovernmental organizations, international organizations, governments and in the private sector.

Completing the certificate requires 35 quarter hours (for Korbel students) or 24 semester hours of credit (for Sturm students). By its nature, the certificate requires taking courses both on the quarter system (at Korbel) and on the semester system (at Sturm). Generally, students will take half their coursework at the Korbel School (including one or two core courses and two to three electives) and half their coursework at the Sturm College of Law (including one or two core courses and two to three electives).

Coursework in their home school will count toward meeting the requirements of the degree program into which they were originally admitted. In addition, up to 10 semester/15 quarter hours of their coursework at the school which is not their home institution may count toward their original degree. So a Korbel School student needing to complete 35 quarter credit hours to meet the requirements of the certificate could take 18 of those quarter hours as courses at the Korbel School, 15 quarter hours/10 semester hours as courses at the Sturm College of Law applied toward the requirements of their Korbel Master’s Degree, and an additional 2 quarter hours over and above any requirements for their Korbel Master’s Degree (18 + 15 + 2 = 35). Each student would elect a different mix of quarter and semester hour courses based on their educational objectives.

Please note that admission to this Certificate program is extremely competitive and is awarded on a space-available basis. If you are not admitted during your first year at Korbel, you have the option of reapplying during your second year. If you are planning to reapply during your second year, it is recommended that you meet with both Susan Rivera and the Certificate program advisor in order to ensure that you are able to fulfill all of the necessary program requirements.

TOTAL QUARTER HOURS REQUIRED TO COMPLETE THE CERTIFICATE: 35

INTS = Korbel School courses; L= Sturm College of Law Courses

Core Courses: 3 courses
- L 4320 - International Law (required)
- INTS 4940 - Introduction to Human Rights (required)
- INTS 4936 - International Law & Human Rights
  or L 4319 - International Human Rights (required)

Electives (each student would take 4 or 5: 2 from Korbel and 2 from Sturm)

KORBEL SCHOOL
- INTS 4363 - Discrimination, Minorities & Rights of Indigenous Peoples
- INTS 4364 - Global Poverty & Human Rights
- INTS 4644 - Methodology for Human Rights
- INTS 4649 - Human Rights & the Middle East (with permission of instructor)
- INTS 4652 - Contemporary Issues: Refugee Studies
- INTS 4734 - Homeland Security, Civil Society & Human Rights
 INTS 4875 - Human Rights & Foreign Policy
 INTS 4920 - Conflict Resolution
 INTS 4928 - Torture
 INTS 4935 - International Humanitarian Law of Armed Conflict (IHL/LOAC)
 INTS 4941 - Human Rights & International Organizations
 INTS 4987 - Forced Labor & Human Trafficking

STURM COLLEGE OF LAW

 L 0000 - Corporate Responsibility Law
 L 4133 - Corporate Social Responsibility
 L 4135 - Comparative Law
 L 4168 - Constitutional Litigation Seminar
 L 4260 - Gender and the Law
 L 4300 - Federal Indian Law
 L 4303 - Genocide & War Crimes Prosecution Practicum
 L 4309 - International Law and the Use of Force
 L 4317 - Comparative Environmental Law
 L 4479 - Indigenous Peoples in International Law
 L 4543 - Sexual Orientation and the Law
 L 4703 - International Organizations
 L 4706 - International Criminal Procedure & Practice

Practicum/Internship or Externship
An internship is a requirement of the certificate program. Peace Corps students may complete a practicum in lieu of an internship. Students may be able to satisfy the requirement by completing an internship approved by the Korbel Office of Career and Professional Development. The Director of Student Affairs, Susan Rivera, administers the Peace Corps practicum.

Capstone
A capstone project will be required for both Korbel School and Sturm College of Law students.

Certificate Co-Directors

Prof. Claude d’Estrée
MTS, The Divinity School, Harvard University
JD, Northeastern University School of Law
PON, Harvard Law School
Lecturer-in-Law
International Human Rights Degree Program
Director – Center on Rights Development (CORD)
Director – Human Trafficking Center (HTC)

Prof. Annecoos Wiersema
LLB, London School of Economics
SJD, Harvard Law School
Associate Professor
Co-Director, International Legal Director – Studies Program
Elements of the Curriculum
Elements of the Curriculum

Program Statement

The Program Statement outlines a student's planned course of study at JKSIS. Preparing a Program Statement facilitates orderly and coherent selection of courses and requires students to become aware of their particular degree requirements. Students are strongly encouraged to file an initial Program Statement in their first quarter of study and update it periodically as necessary. It is officially due at the end of the student's second completed quarter.

To prepare a Program Statement, please fill out an electronic form for your degree program and email it back to Student Affairs at: issta@du.edu. These forms can be found on our Portfolio website (http://portfolio.du.edu/issta) under the ‘Forms, Applications, and Program Statements’ tab.

DUE DATE:  End of the student’s 2nd completed quarter at Korbel.

Course Waivers

Occasionally, your degree may require you to take a course that substantially duplicates a course you have taken at an earlier point in your academic career. If this is the case and you can document the duplication, you may petition to have the requirement waived. You will not receive credit towards the degree but neither will you be required to repeat work that you have already done.

Waivers typically arise in two areas:

**International Studies Core Courses:** If you have taken a course substantially similar to a required International Studies core course, you may petition for a waiver of that requirement. Your transcript must show a grade of B or better in the course in question and you must provide a syllabus. Waiver of International Studies Core courses must be approved by the Office of Student Affairs and the degree director for your degree. It is rare, however, to have an IS core course waived at the graduate level.

**Statistics:** If you are required to take INTS 4050 (Statistics I) and you feel you have already had that course recently (or an equivalent one) you must test out of Stats I with an exam which will be proctored to you in the Office of Student Affairs.
Foreign Language Proficiency

All Master’s Program students at Korbel, except the Peace Corps Master’s International and Peace Corps Fellows Program and the Conflict Resolution degree program, are required to show foreign language proficiency in order to graduate.

*You may not register to graduate until you have met your language proficiency requirement, so please plan ahead accordingly.*

**For non-native English speakers:**
Passing the Test of English as a Foreign Language (TOEFL) with a minimum score of 213 (new system) or 550 (old system) will fulfill the foreign language requirement. However, any incoming international student whose native language was English (such as a native English speaker from the U.K.) would be required to pass proficiency in a language other than English; all others satisfy the requirement with their TOEFL scores.

**For native English speakers:**
You must do one of the following to fulfill the foreign language requirement:
1) Provide documentation of a high school diploma from a program conducted in a language other than English.
2) Provide documentation of a bachelor’s degree in a foreign language (major, not minor) field of study.
3) Provide documentation of passing a graduate degree proficiency exam in a foreign language at another university before starting at JKSIS. The exam must be the STAMPS4 exam and must have been successfully passed within 3 years of entering the JKSIS program.
4) Pass a language proficiency test offered through The Center for World Languages and Cultures (CWLC) at DU. The CWLC offers tutoring, language groups, proficiency testing and other language resources. Their website is [http://www.du.edu/cwlc](http://www.du.edu/cwlc). Their email is cwlc@du.edu.
   a. The main type of language test offered at the CWLC is the STAMPS4S test. The STAMP4S test is available in Arabic, Chinese, French, German, Italian, Japanese and Spanish.
   b. The paper Translation and Reading test is used for Latin and Russian.
   c. The language tests are offered at various times each quarter. A schedule of testing times can be found here: [http://www.du.edu/ahss/cwlc/testing/grad_proficiency.html](http://www.du.edu/ahss/cwlc/testing/grad_proficiency.html)
   d. You need to register for the test ahead of time. The cost is $50 and you can pay by cash (exact change) or check (made out to “University of Denver”). You need to register online at least 72 hours in advance to take the test.
   e. **You can take a language test once per quarter and a total of 3 times.**
   f. **Language tests are not offered during summer quarters.**
   g. The CWLC also has exams, but not regular graders, in Indonesian, Modern Greek, Portuguese and Swedish. Please refer to the CWLC’s Exam Policies and Procedures for more information, found at this address: [http://www.du.edu/ahss/cwlc/testing/grad_proficiency.html](http://www.du.edu/ahss/cwlc/testing/grad_proficiency.html)
   h. If you have proficiency in a language not tested by The Center for World Languages and Cultures and would like to be tested, please come in to Student Affairs in Ben Cherrington Room 101.
   i. **Online Language Tools at Penrose Library to assist in preparation for Proficiency Exam:** Students may prepare for their proficiency exam using online resources available at Penrose Library. Information about these tools (which are free of charge to you) at this site:
5) Pass a 3000- or 4000-level language course offered by DU.
   a. DU offers language courses in Arabic, Chinese, French, German, Hebrew, Italian, Japanese, Latin, Russian and Spanish.
   b. Please visit the Registrar’s webpage for current language offerings at DU: http://www.du.edu/registrar. Plan ahead, since not all languages offer a 3000- or 4000-level course each quarter.
   c. You will not receive credit for a language class taken at DU and you will have to pay the extra tuition.
   d. Please stop in and talk with Student Affairs before registering for a language course at DU to make sure the course will meet the Language Proficiency requirements.

6) Berlitz Language Learning and Cultural Training
   a. To complete the foreign language requirement, you may take a language class at Berlitz in Denver. You must complete and pass a Level 4 language course.
   b. Berlitz offers many different languages and many different course options. For more information: http://www.berlitz.us/ or 888.645.5447.

7) Bridge Language School
   a. To complete the foreign language requirement, you may take a language class at the Bridge Language School in Denver. You must complete and pass a Level B1.
   b. For more information: http://www.bridge.edu or 303.777.7783.

8) Alliance Française
   a. To complete the foreign language requirement, you may take a language class at Alliance Française in Denver. You must complete and pass Class 204.
   b. Alliance Française offers French courses and informal lunchtime French conversation sessions at various levels. These courses typically carry a fee of $95-$365, depending on which one(s) you select: http://www.afdenver.org/shop/product-category/classes/french-for-adults/.
   c. Private tutoring in small groups is also an option. For pricing: http://www.afdenver.org/private-french-classes/.
   d. For more information: http://www.afdenver.org/mission/ or 303.831.0304.

9) Colorado Free University
   a. To complete the foreign language requirement, you may take a Spanish class at Colorado Free University in Denver. You must complete and pass an intermediate level 5 or 6 course.
   b. For more information: http://www.freeu.com/spanish/ or 303-399-0093.

Other Resources for Language Proficiency:

Student Conversation Tables
In past years, Korbel students have organized informal foreign language conversation tables that allow participants to practice their spoken foreign language skills and prepare for the proficiency exam. If you are interested in this option, you are encouraged to inquire around Korbel (and perhaps check your class’s Facebook page) for more information.
MA Thesis & SRPs

Theses and Substantial Research Papers (SRPs) involve research and writing that goes well beyond the typical class paper in both depth and length. They should be rigorous, analytical, and complete works of research and analysis, not simply research designs or descriptive reports.

An **MA Thesis (INTS 4995)** should represent work approximately equivalent to 10 credit hours of graduate study (Students may register for 1–10 hrs of credit for the MA Thesis). **Students considering continuing their education in a PhD program are strongly encouraged to write a thesis.** The final copy of the thesis should be formatted according to *Kate Turabian: A Manual for Writers, Chicago: University of Chicago Press*, or another format standard in the primary discipline of the work (e.g. APA, MLA, or "Blue Book"). The final copies must be submitted electronically only at [www.etdadmin.com/denver](http://www.etdadmin.com/denver).

For more details, see the “Guidelines for Successfully Scheduling and Completing your Dissertation and Thesis” on Portfolio at [https://portfolio.du.edu/issta/page/36603](https://portfolio.du.edu/issta/page/36603) (under “JKSIS-MA Program Forms/Applications”).

Prior to submitting the final copy of the thesis electronically, students must schedule an oral defense with the Faculty Advisor chair (tenured faculty member), one outside chair (a professor in another department at DU outside of the Josef Korbel School of International Studies, also tenured at DU), and one additional tenured faculty reader within the Korbel School, for a total of three reviewers. The thesis advisor must be a permanent faculty member at JKSIS (not an adjunct).

An **SRP** should involve work equivalent to a 5 credit hour course (SRP credit may be 1-5 credits). Students are required to register their SRP as **INTS 4991 (Independent Study Credit)**. SRPs require no oral defense or electronic submission of the final paper. SRP advisors may be adjunct faculty, but special permission must be granted by the Associate Dean prior to registering.

Students should choose an advisor and begin working on the thesis or SRP as soon as possible in their studies. The recommendation is that students begin a thesis by the beginning of their second quarter of their program. Normally, a student submits several drafts, over a period of 6 months or more, before the final manuscript is accepted and graded. It is important that the student and faculty advisor establish a specific time period that is considered reasonable for comments to be provided on a student’s work. Students should not expect professors to examine their work over the summer, unless they have made special arrangements.

Students are allowed (but not required) to apply up to 5 hours (max of 2 SRPs) toward their degree, earned during a single quarter or over two or more quarters. Registration for both INTS 4991 and INTS 4995 requires a "Tutorial Record Form" which is available in the Graduate Studies Office. Students should sign up for such credit only while they are actually working on the thesis. The thesis advisor must be a permanent professor at JKSIS. Advisors for SRPs may be permanent faculty or adjuncts, but advisors outside the permanent faculty must be approved by the Associate Dean.

For more details, see the “Guidelines for Successfully Scheduling and Completing your Dissertation and Thesis” on Portfolio at [https://portfolio.du.edu/issta/page/36603](https://portfolio.du.edu/issta/page/36603) (under “JKSIS-MA Program Forms/Applications”).

**Note:** You cannot register for these credits online; you must do so in person in Student Affairs, Suite 101. The forms require both the faculty advisor’s signature and the signature of the Associate Dean or the Director of Student Affairs. After obtaining the required signatures, the student must take the form to the registration office in person.
Independent Study

All students who wish to do an independent study must first approach the tenure-track faculty member of their choice (adjunct faculty cannot supervise independent studies) about the project they wish to pursue. Students can either download the Independent Study Form from: https://portfolio.du.edu/issta/page/36603 or obtain a copy from Student Affairs. Independent Study must be in accordance with DU rules (see below).

All independent studies MUST then be approved by the Associate Dean; this will be granted on rare occasions for students who are pursuing MA thesis research.

All students are restricted to ONE independent study only, which may be taken for 1-5 credits.

An Independent Study course MUST be completed within the same quarter it is taken. If a student fails to complete their Independent Study within the same quarter, the student will receive an Incomplete (“I”) on their transcript.

For more information contact Susan Rivera, Director of Student Affairs, susan.rivera@du.edu

University Rules Regarding Graduate-Level Independent Study

Independent study provides opportunities for the student to do special work under individual supervision in areas not covered by class offerings. (You cannot register for Independent Study credit for ANY course currently offered at DU). The topic and outline must be agreed upon by the student with the approval of the instructor and department concerned. The following policies apply:

1) Independent study projects (e.g. 4991, 5991) appear on the student’s transcript with the specific topic as the course title.
2) Academic grades (A-F) are assigned.
3) Projects must be undertaken within the academic term in which they are registered.
4) The student must be in good academic standing (e.g., 3.0 GPA).
5) Independent study may not be taken instead of, or to modify, a regular course offered by a department.
6) Graduate students obtain applications from the Office of Graduate studies or their academic unit. Partial applications will NOT be processed.
7) Independent studies must be at least one credit hour and generally do not exceed five hours.
8) The responsibilities of the instructor of record are: a) see the grades are submitted; b) approve the course of study; c) approve the credentials of other faculty involved; d) agree to assume responsibility if problems arise.
9) Students are only allowed to complete one Independent Study, regardless of the number of credit hours they register them for.

Note: You cannot register for these credits online; you must register for them in person in Student Affairs. Both the faculty advisor’s signature and the signature of the Associate Dean or the Director of Student Affairs are required.
Internship Policy

Importance of the Internship Experience
The Josef Korbel School of International Studies (JKSIS) recognizes the importance of practical experience as an integral component of a student’s education. An internship should both complement the student’s academic field of study and relate to his/her career goals. Through internships, students will:

- Apply acquired academic theory, knowledge, and skills to professional practice
- Further develop knowledge and skills needed to work effectively in the field
- Gain greater understanding of the private, public, or nonprofit/NGO sectors
- Build a network of professional contacts
- Develop career-related skills applicable to the future job search

Internship Key Components
While there is a great deal of variety in internship opportunities, there are three primary requirements for approved experiences. Internships must:

- Involve substantive graduate-level and degree-relevant work for an organization that extends classroom learning and furthers a student’s professional development and career goals
- Meet the minimum hours requirement, to be completed with one organization
- Be supervised by a member of the organization’s staff

Internship Requirement
The majority of MA degree and certificate programs require an internship, but internships are highly recommended for all students. Please refer to individual degree/certificate program Handbook sections for details.

Approval Process Summary
Internships submitted for approval through the Office of Career and Professional Development (OCPD) are managed via KorbelCareers (https://denver-grad-csm.symplicity.com/). Hours completed prior to OCPD approval cannot be counted toward the total hour requirement. Additional details regarding internships (credits, timing, hours, funding, grading, etc.) can be found on KorbelCareers.

Communication and Responsibility
While the OCPD staff is committed to working with students throughout the internship and job search processes, it is required that the student assumes responsibility for the following:

- Read, follow, and be aware of all internship-related policies and deadlines outlined in this Handbook, posted on KorbelCareers, and distributed via JKSIS/OCPD electronic communications
- Present all information regarding his/her internship truthfully and accurately
- Report any changes, updates, or concerns to the OCPD
- Follow DU policies, including but not limited to the DU Honor Code and Student Conduct Policies, the laws of the country where the internship takes place, and any regulations/standards of the host organization
International Experiential Learning

Many students choose to complete an international experiential learning (IEL) opportunity (internship, independent study, or independent research) as part of their time as a Korbel MA student. IEL programs on the whole take more advanced planning and are more logistically complex than US-based opportunities. There are additional safety, security, insurance, financial, health, housing, transportation, and risk management considerations for IEL opportunities which can be summarized as follows:

Planning

- Ensure your passport is valid for six months from the initial day of international travel
- Students are responsible for securing required visas
- Students are responsible for determining whether a visa is necessary. When a visa is required, students must research the required documents and take the necessary steps to obtain one. DU has no authority with consular offices and cannot intercede on a student’s behalf.
- Verify that medical insurance is effective internationally (DU will provide International SOS emergency evacuation and repatriation coverage for approved experiences, but this is separate from, and in addition to, students’ own health insurance coverage)
- Secure required vaccinations/medications
- International students seeking internship opportunities outside of their country of citizenship should consult with International Student and Scholar Services (ISSS) regarding possible restrictions or additional requirements
- For independent/thesis research, verify if Institutional Review Board (IRB) approval is necessary and allow sufficient time to work through the process
- Students doing personal travel before/after approved experience dates are responsible for purchasing their own emergency evacuation/repatriation insurance for that time period as they are no longer part of a DU-affiliated experience (after 3 days)

Considerations

The student holds the responsibility for conducting thorough research about the organization, position/affiliation, location, and housing/transportation options before confirming an IEL opportunity. Considerations and questions to research will likely include the following:

- **Organizational Research (if affiliating with an organization directly):** Organization’s mission, legitimacy, reputation (within country and within the field), ethics/legality, funding sources and partners, structure, staffing, support, insurance coverage addressing interns/volunteers/researchers (liability, workers’ comp.), emergency/evacuation protocols/plan, thought given to personal security during the internship/experience (esp. for field-based positions), and health precautions taken by the organization
- **Internship/Research Position:** Organization’s familiarity/frequency in working with interns/researchers, organizational structure, degree of supervision, whether a specific position description or work plan with relevant projects is provided (for internships), realistic expectations for work schedule and contributions, appropriate work location and/or supplies provided
- **Local/Country Climate:** Research the political, social, cultural, linguistic, health, and economic factors in the local community and larger country context to ensure safety for yourself as well as the potential impact on local organizational staff or community members with whom you will be working
- **Housing/Local Transportation:** Whether provided by the organization or found independently, research the location (neighborhood, safety during different times of day), security provisions (system, guard, locks), costs, lease requirements, and relative safety of transportation options (method of transportation as well as location for pick up/drop off)
**Safety & Security Review**

IEL opportunities may be subject to additional review by the DU Risk Management office depending on the country, region, city, and activities engaged in as part of the opportunity.

- IEL opportunities with any of the following circumstances will require additional Josef Korbel School and DU review before approval *(Note: this process could take up to 3 weeks):*
  - Countries with published State Department travel warnings
  - Countries with significant (high or extreme) health & safety risks. Visit International SOS for an overview of travel safety information and ratings (#11BSGC000067)

- IEL opportunities in the following situations will **not** be approved by JKSIS/DU:
  - Active war zones
  - Countries *economically sanctioned* by the US
  - Internships without in-country organizational day-to-day supervision and support
  - Experiences where students are asked to break the law, violate DU and/or Josef Korbel School policies, or be unethical in the context of the experience’s duties

**Once the IEL experience has been conditionally approved:**

Students participate in the mandatory Pre-Departure Workshop in which they complete the following:

- **Presentation:** Online, self-directed pre-departure briefing
- **Forms:** Risks, Responsibilities Agreement/Release and Student Responsibility Statement
- **Registrations:** DU’s WebCentral International Travel Menu form, Korbel’s Emergency Contact Survey, and the State Department’s Smart Traveler Enrollment Program (STEP)

Upon completing the required forms and registrations, students’ experiences will be officially approved.

**In the event of IEL experience withdrawal or cancellation:**

DU reserves the right to cancel any program; suspend a site relationship prior to a student’s departure; or advise or mandate students to return from particular sites because of a concern for student’s safety. This could be occasioned by a U.S. Department of State Travel Warning, a CDC or WHO warning, International SOS information, or other information of a credible threat to the safety, health, or well-being of the student.

Please be advised that if a student voluntarily withdrawals from an IEL experience, is dismissed from the program either prior to or after the experience start date, or DU cancels a program at any point, the student may be responsible for navigating refund, registration, and financial aid processes, and paying all non-recoverable costs associated with the experience.
RPCV Fellows Practicum

Practicum basics:
- Bridges Peace Corps experience with Korbel academic study
- Meets the needs of underserved US communities
- Completed within US or its territories
- Can be direct service or program development/management
- Started after arriving at Korbel and completed prior to graduation
- 75-hour minimum requirement

For registration and approval through the Student Affairs Office, please follow the steps found at this link: https://udenver.qualtrics.com/SE/?SID=SV_ah1OM1jFdyFLSI.
This link may also be accessed via the Student Affairs Portfolio page (http://portfolio.du.edu/issta) under the “Peace Corps Practicum” tab.

Policies and Procedures:
- Submit Practicum Survey for approval AFTER securing but BEFORE beginning the practicum
- Students will be notified of approval within 2 weeks
- RPCV Fellows also completing a certificate must fulfill both the practicum and certificate internship requirements. While challenging, it may be possible for a student to fulfill both requirements with one experience. In this case, the student will submit the Practicum Agreement to Student Affairs and an Internship Agreement Form to the Office of Career and Professional Development
- Students are responsible for tracking their practicum hours and certifying that they have completed the requirements via the Application to Graduate

Past Practicum Organizations
- 99% Foundation
- 859 House
- African Community Center
- American Red Cross
- Before Play
- Big Brothers, Big Sisters Inc.
- Building Bridges
- Center for Multicultural Excellence
- Cesar Chavez Academy Denver
- The Challenge Foundation
- Colorado African Organization
- Colorado AIDS Project
- Colorado Coalition for the Homeless
- Denver Indian Center
- Ecumenical Refugee and Immigration Services
- El Centro Humanitario
- The Grow Haus
- The Learning Source
- Louisville Community Food Bank
- Lutheran Family Services
- Meals on Wheels Boulder
• Mi Casa Resource Center
• Movement Advancement Project
• PeaceJam
• Place Bridge Academy
• Planned Parenthood
• Polaris Project
• A Precious Child
• Presbyterian Night Shelter
• Project Education South Sudan
• Rocky Mountain Immigrant Advocacy Network
• Rocky Mountain Microfinance Institute
• Safari Thrift
• Save the Children
• Volunteers of America
• Work Options for Women
• WorldVision US

**Community Resources**

• Colorado Non Profit Association (coloradononprofits.org)
• Idealist.org
• Volunteermatch.org

**Office of Career & Professional - Development Resources**

• KorbelCareers.com
• Internship postings
• Drop-in hours and advising through the OCPD
**Josef Korbel School of International Studies in Washington, DC Program**

For details, see: [https://www.maxwell.syr.edu/dc/gsdp/overview/](https://www.maxwell.syr.edu/dc/gsdp/overview/)

JKSIS began its Washington DC Program in fall 2005. With a programmatic emphasis on development, security and globalization, the DC Program will focus on the conceptual issues, policy processes, and practical dimensions of development through a combination of coursework and supervised internships. JKSIS participates in this program with the University of Pittsburgh's Graduate School of Public and International Affairs (GSPIA) and Syracuse University's Maxwell School of Citizenship and Public Affairs. For the past five years, GSPIA and the Maxwell School have operated a DC program that combines professional internships with an array of graduate courses taught by adjunct faculty drawn from Washington's pool of experts in international relations and economics. Participating students work 20-30 hours per week at their internship location and attend one or two classes per week. The Director of Student Affairs, Susan Rivera, sees the DC Program as an important development in the School's commitment to professional international affairs education: “This program is a wonderful opportunity for our second year MA students. It has opened new professional doors for them.”

Close interaction with policy officials and experts in trade and investment, economic development, conflict resolution, transitional justice, and democratization exposes students to the rules, procedures, policies, and institutional approaches associated with processes of development and globalization. The DC Program will also develop professional skills and provide numerous networking opportunities unique to being located in the nation's capital. The Director of the Office of Career and Professional Development views the program as part of JKSIS’ commitment to placing students in the Washington DC area and linking current students with the broad network of alumni based in Washington.

**Overview**

Participants typically take 2 academic classes to reach 10 quarter hours (each class is 5 credits and meets once a week in the evenings). This is in conjunction with a 20-30 hour/week internship (students may register for up to 5 hrs. max. for internship credit as well).

Students participate during the Fall Quarter each year. As the Washington Program operates on a semester system, participants will be in DC from August through mid-December. They can also opt to begin the internship portion earlier (e.g., in June if they can obtain the internship then).

**Course Offerings**

The following courses are likely to be offered in DC each fall:
- Issues in Global Finance & Financial Security
- International Economic Negotiations
- National Security and Defense Transformations
- Geopolitics of South Asia
- Global Sustainability and Public Policy
- Statecraft and Smart Power in the Digital Era
- African Conflicts: Causes and Consequences

*Courses are always subject to change and students selected for the program will be notified of any updates.*

Application information is available at [https://portfolio.du.edu/issta](https://portfolio.du.edu/issta) and also at: [http://www.du.edu/korbel/programs/masters/korbel-in-dc/index.html](http://www.du.edu/korbel/programs/masters/korbel-in-dc/index.html)
Josef Korbel School of International Studies
Geneva Program

For details, see: http://www.du.edu/korbel/sie/student_programs/geneva_exchange.html

In September 2013, the Sié Center launched the Korbel in Geneva program, a study abroad opportunity for Master’s degree students at the Josef Korbel School of International Studies. Each year, up to ten students will be selected to spend six months in Geneva, Switzerland, as part of an academic exchange with the Graduate Institute for International and Development Studies. Student participants arrive in Geneva in June and stay through December and have the opportunity to intern at a Geneva-based organization and to complete two graduate-level courses during their stay.

Overview
The program offers a unique educational opportunity for Korbel students by combining coursework on the theory and practice of international relations with exceptional employment and internship opportunities in Geneva. Geneva is home to an array of international organizations, NGOs, diplomatic missions, and multinational firms. After completing a six-month internship and two graduate-level courses, students will return to the Korbel School with a heightened understanding and knowledge of the world and the professional skills to put that knowledge to use.

The Korbel in Geneva program will be administered in collaboration with The Graduate Institute of International and Development Studies. The Graduate Institute is an institution of research and higher education dedicated to the study of world affairs, with a particular emphasis on the cross-cutting fields of international relations and development issues. The Institute has a long-standing reputation of excellence and shares strong ties with the international and non-governmental organizations in Geneva as well as being home to a diverse and vibrant group of students and faculty from all over the world.

Eligibility and Application Process
The Geneva program is open to Master's degree-seeking students at the Josef Korbel School of International Studies with an overall GPA of 3.25 or higher. Students from all degree programs within the Josef Korbel School are welcome to apply. No more than 10 students will participate in the Geneva program each academic year. Students that are nearing graduation but wish to participate in the Geneva program are encouraged to contact Susan Rivera, Director of Student Affairs at the Josef Korbel School.

Applications will be accepted from November 1 - January 15, 2015. Applicants will be asked to submit a completed online application form and current resume. Applications received after the posted deadline will not be considered. An internal review committee will review each application and all applicants will be notified of the committee's decision within two weeks of the deadline. **Those accepted to the program will be required to pay a non-refundable processing fee of $200.**

Courses, Tuition, and Financial Aid
Student participants will enroll in two Master's-level, elective courses offered by the Master in International Affairs program at Graduate Institute during the fall semester of the program year. Each course is worth 6 European credits and is held 2 hours/week over 14 weeks. Each course is equivalent to a 5-credit course offered at the Korbel School and will transfer as such. Students may also earn up to 5 credits through an approved internship placement with a Geneva-based organization. In total, students will be able to earn 15 credit hours toward their degree while participating in the Geneva program.

Examples of the courses that may be offered by the Graduate Institute can be found [here](http://www.du.edu/korbel/sie/student_programs/geneva_exchange.html). Note that Korbel student participants will not be guaranteed enrollment in specific courses and the course offerings will not be released until May 2015. **This arrangement means that Korbel students will commit to participating in the Geneva program without knowing which elective courses will be offered to them by the Graduate Institute.**
While in Geneva, students will be enrolled at the Graduate Institute as visiting, non-degree seeking students. This will allow students to have full access to all services and resources at the Graduate Institute. Per this arrangement, students will also be subject to the Graduate Institute student conduct policies during the duration of the program.

Tuition and fees will continue to be paid directly to the University of Denver and students will continue to be bound by the University of Denver Honor Code. Students participating in the Geneva program will continue to receive their DU financial aid package (loans, scholarships, grants). Please note that work study and research assistant funding will not transfer to the Geneva program. Students may work with the Office of Financial Aid to request a one-time increase to their loans to cover the cost of travel to Geneva but cannot request additional loan funding to cover the cost of living there. Any questions related to tuition, fees, or financial aid may be directed to Jennifer Quinn, Assistant Director of Graduate Student Aid at the University of Denver.

**Visas, Living Expenses, and Other Costs**

Each student is responsible for applying for a student visa a minimum three months before the start of the program. The application process and cost of the visa will vary depending on the nationality of the student. Visa requirements can be found [here](#). Note that the Graduate Institute and the Korbel School will provide each student with an invitation letter in support of the student's visa application.

Each student will be responsible for organizing and paying for his or her travel to and from Geneva. Students will also be responsible for personal costs that may be incurred as a result of participation in the program. Costs may include but are not limited to: airfare; housing in Geneva; transportation; meals; entertainment; books and supplies; and other personal expenses. Student participants are also required to possess current, valid student health insurance at their own expense. Neither the University of Denver nor the Graduate Institute will be financially responsible for any medical expenses incurred by students while participating in the program.

Living expenses in Geneva vary greatly depending on the chosen standard of living. According to the Graduate Institute, students should plan on monthly living expenses (including housing) of about CHF 1,800. Students are encouraged to begin looking for housing as soon as they know they will be participating in the program. Housing recommendations from the Graduate Institute can be found [here](#).

**Internships**

A core component of the program is an internship at a Geneva-based international organization, NGO, or multinational firm. It is incumbent upon the student to research and locate opportunities and to apply and secure an internship. The Korbel Office of Career and Professional Development is available to students to provide advice, resources and professional development assistance during a student's internship search.

In 2014, students had internships at the World Health Organization, the Geneva Centre for the Democratic Control of Armed Forces (DCAF), and the International Committee of the Red Cross, among others.

**Contact Information:**
Kendra Grimm  
Program Coordinator, Office of Student Affairs  
Ph: (303) 871-3608 | kendra.grimm@du.edu
Policies & Procedures
Policies & Procedures

Registration

Please see the document “How to Register for Classes” on the Student Affairs Portfolio page (https://portfolio.du.edu/issta), found in the “Orientation” tab under “Orientation Documents.”

In general, DU students register for classes in all academic units on the web during designated times at https://myweb.du.edu.

The principal exceptions include:

MA Thesis Research and Independent Study: Students must complete a form (available in Student Affairs, Room 101) and submit it in person to the registrar (must be signed by faculty advisor and Associate Dean or Director of Student Affairs). Registration for these courses is permitted during the first several weeks of any given term.

Internship: Internships must be registered through the Office of Career and Professional Development. For information on internship registration and policies see the Internship Policy section of the handbook.

Law School classes: Unless you are in the MA/JD dual degree program or part of the Int'l Law Certificate Program, you must file a registration request with the Registrar at the Law School, Susan Tobin, who grants approvals and registers students. (You will be charged DU Law School Tuition fees.)

Graduate-level courses in other departments: Any student wishing to take a graduate level course in another department must have the course preapproved by the Office of Student Affairs, located in Ben Cherrington 101. Undergraduate courses cannot be taken for graduate credit. Korbel accepts only upper-level graduate courses (4000 and 5000) toward their degrees. Undergraduate and University college courses are not accepted toward Korbel degrees.

University College: No University College course credit will be transferred for any Master or Master of Arts Degree. However, students are allowed to take University College courses for the Conflict Resolution Certificate (please see Karen Feste for more information). Students seeking exception to this policy must meet with Susan Rivera before taking University College courses.

New Students will be informed of registration times and procedures during orientation. You must register on or after your appointed time (not before).

Continuing Students: Registration dates and times will be posted on https://myweb.du.edu.

Change of Registration (Dropping a Course): Students may drop courses through the first week of class without a financial penalty or required signatures. After the first week, students will still be permitted to drop a course but will only be refunded 75% of tuition and a “W” will appear on the transcript. After the second week of class, students will be refunded 50% of tuition for any class dropped and a “W” will still appear on the transcript. Students may generally drop courses without instructor approval through the 6th week of classes, but must obtain instructor AND departmental approval after that point. A “W” will still appear on the transcript.

Change of Registration (Adding a Course): Students may add courses (as long as space is available) through the first week of class without required signatures. After the first week of class, instructor permission OR Student Affairs approval will be required to add a course. After the second week of class, instructor permission AND Student Affairs approval will be required to add a course. Please note that adding a course at this point is strongly discouraged. The only exceptions to this policy are independent studies or research credit, which may be added through the third week.
Late Registration and Late Payment: A $35 service charge will be assessed for registrations completed on the first day of classes, plus an additional charge of $5 for each subsequent day. Registration is not permitted after the first five class days of the quarter.

Readmission: Students who interrupt a degree program by not registering for one or more quarters, with the exception of summer quarter, must apply for readmission. A readmit form can be obtained from the Office of Graduate Admissions in Ben Cherrington Hall. The fee for reapplying to Korbel is $20 as long as the form is submitted within one calendar year of the program interruption. Students reapplying after one calendar year must complete a new application, pay the $60 application fee and submit all application documents, with the exception of GREs and official transcripts.

Continuous Enrollment: A student who has already acquired the necessary credits to meet degree requirements but has not yet graduated must register for continuous enrollment. There is an $82 per quarter fee ($50 continuous enrollment fee and $32 technology fee) for continuous enrollment. This fee provides access to the library and other university facilities, as well as continued eligibility for financial aid and/or loan deferment.

Note: In order to meet residency requirements at DU, all MA students must be registered a minimum of three quarters.

Individual Class Withdrawals (“W”)

A “W” will appear on your transcript when you withdraw from a class after the first week of the term. (This coincides with the end of the 100% tuition refund period.) A “W” does not affect your GPA, however it cannot be removed from your record. The “W” will remain on your transcript.

Grades & Grading

The purpose of course grades is to provide an honest appraisal of a student’s work; to communicate this appraisal clearly; and to enable professors to make plausible discriminations between performance levels of students.

- ‘A’ signifies high quality work, an outstanding performance and superior achievement. In most classroom situations, only a minority of the class would reach this level.
- ‘B’ signifies acceptable graduate level work.
- ‘C’ signifies minimally acceptable graduate work. Credit will be given, but no more than one-fourth of the hours accepted toward the degree may be a C grade. Ph.D. students who earn more than one grade of “C” should seriously reconsider their continuation in the program.
- ‘D’ or ‘F’ signifies unacceptable graduate work. Credit will not be given.

The University of Denver employs the following system of numerical conversions of letter grades.

<table>
<thead>
<tr>
<th>Grade</th>
<th>Numerical Value</th>
</tr>
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<tbody>
<tr>
<td>A</td>
<td>4.0</td>
</tr>
<tr>
<td>A-</td>
<td>3.7</td>
</tr>
<tr>
<td>B+</td>
<td>3.3</td>
</tr>
<tr>
<td>B</td>
<td>3.0</td>
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<tr>
<td>B-</td>
<td>2.7</td>
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<td>C+</td>
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<td>C</td>
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<td>C-</td>
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<td>D</td>
<td>1.0</td>
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<tr>
<td>D-</td>
<td>0.7</td>
</tr>
<tr>
<td>F</td>
<td>0</td>
</tr>
</tbody>
</table>

All students are required to maintain at least a B (3.0) grade point average, necessary to graduate.

Grades turned in by professors at the end of the quarter are final. Grades cannot be changed on the basis of additional work undertaken or completed after the grade report has been recorded, or by retaking the course.

If a letter grade was incorrectly calculated or recorded by the professor, a “Correction of Error in Grading” form may be submitted, but this may take place only in the quarter following the one in which the grade was given.
Grades earned at other institutions are not included in the computation of grade point average achieved at the University of Denver.
Procedure for Academic Grievances & Appeals

Grades

1. When it comes to grade issues a graduate student will, where possible, attempt to resolve the issue informally with the professor before filing a written grievance.

2. The head of an academic unit or the appropriate Director/Dean shall refer grade grievances to a committee only when based on problems of process, and not on differences in judgment or opinion concerning academic performance.

3. The grievance committee will overturn an academic decision only if there is clear and convincing evidence that the decision was made in a manner contrary to applicable procedures.

*Final decisions on grades are not subject to further appeal.*

Academic Issues Other Than Grades

1. The graduate student must file a written grievance regarding the academic decision within two months of notification of the decision. The grievance will go first to the Associate Dean of JKSIS.

2. The Associate Dean may initiate consultative procedures in a preliminary attempt to informally resolve the disputed issue in a timely fashion.

3. Should those procedures not resolve the situation to the satisfaction of the student, the Associate Dean shall refer the matter to a standing or ad hoc faculty/professional staff committee. When an ad hoc committee is established, the student who lodges the grievance may choose one of the faculty members. The Associate Dean may choose members of the committee who represent units or subunits other than the one in which the grievance is made. The grievance committee at this or higher levels may, at its discretion, receive from the student, relevant faculty or staff members, or other individuals, any additional evidence or argument that it deems necessary to resolve the grievance. The grievance committee will furnish a decision in writing to both parties, usually within four weeks of receipt of the grievance.

4. If the student believes that the initial process of grievance resolution has not been satisfactory, the student may appeal in writing to the Provost. The Provost may refer grievance appeals to appropriate bodies or personnel for their recommendation on the specific issue. The Provost may refer any grievance to the Graduate Council for its recommendation. If the issue is referred to the Graduate Council, its Chair will appoint three members of the Council as a Grievance Committee to hear the case and shall designate one of the committee members to serve as Chair. The findings of anyone called upon by the Provost shall be transmitted to the Provost as a written recommendation, when possible, within four weeks after the case has been referred to them.

5. The Provost is the final authority in the matter, and final action by the Provost should, when possible, take place within four weeks after the receipt of appropriate recommendations. The Provost shall provide notice of the final decision to the student, the Chair of any committee involved, the head of the unit from which the grievance originates.
Incomplete (“I”) 

An “I” is given when assignments required for the course have not been completed because of circumstances beyond the student’s control. An incomplete may not be used to permit retaking examinations or completing additional work to improve the final grade. **The authority to grant an incomplete lies with the professor, not the student.**

The student is responsible for requesting from the instructor that a temporary grade of “I” be assigned, and must complete all outstanding work before a final grade can be assigned. The student must turn in an “Application for an Incomplete Grade”, which can be found online at: [http://www.du.edu/registrar/forms/index.html](http://www.du.edu/registrar/forms/index.html)

Incompletes for which a letter grade is not assigned within one calendar year automatically change to an “F”. Note also that once an “I” is recorded on a student’s transcript, it remains there permanently, even after a final permanent grade has been assigned. **Student Affairs strongly recommends that an “I” not be outstanding for more than one quarter.**

Please note that if you have a grade of Incomplete (I) from any quarter prior to graduation, you **must have an official letter grade posted no later than three weeks prior to graduation.** This also applies to “in progress” courses such as MA theses and PhD dissertation hours. All grades of “I” must be removed (or converted to an “F”) before a student may graduate. If you have any questions, please see Susan Rivera, Director of Student Affairs.

Students with 10 or more hours of incomplete course work lose their eligibility for financial aid. **If you have 10 hours of incomplete course work on your transcript, you will not be permitted to use any financial aid to register for the following quarter.**

To contract for an incomplete grade, students complete sections I and II of the application for incomplete grade and submit the form to the instructor (“Application for Incomplete Grade,” [http://portfolio.du.edu/issta/page/36603](http://portfolio.du.edu/issta/page/36603)). If approved, the instructor specifies terms for making up the incomplete in Section III and returns a copy to the student. The instructor may submit a copy of the agreement to the Office of Student Affairs to be retained in the student file. When the work is completed, the instructor completes Section IV and returns directly to Student Affairs. The form will not be accepted from the student.

Incompletes must be made up within one year of being assigned but it is preferred that they be made up before the end of the next quarter. If the work for the incomplete is not finished within one year or before graduation, whichever comes first, the “I” grade will be converted to an “F” and computed as a failing grade in the GPA. Only in the most extenuating circumstances will extensions be granted beyond one calendar year. **Reasons for requests for extension may be added to Section IV and must be approved by both the instructor and the dean.**

**Warning**

Incomplete often appear as a boon, an opportunity to spend additional time producing high quality work. In practice, they are one of the great banes of the lives of many graduate students. The anticipated extra time rarely materializes. Even worse, the “I” looms over succeeding quarters. Every incomplete that you accumulate puts you further behind for each succeeding term. **Make rare and judicious use of incompletes. They should only be used for medical or family emergencies or similar situations.**
Student Status Policies

**Active Student:** DU defines an active student as a person who is currently registered for credits at DU or currently in continuous enrollment AND pursuing a degree within the time limit allotted for a degree (5 years for an MA).

**Inactive Student:** A student who has neither registered for any credits for two or more years nor requested an explicit extension arrangement from the Graduate Studies Office.

**New Student:** A first term registrant at JKSIS.

**Continuing Student:** Any previously registered student at JKSIS.

**Stop Out Status or Medical Leave:** A student who will be absent from school for a quarter can fill out a form available at the Registrar’s office requesting a “Stop Out” which will defer their loans for a quarter until they return to full-time status.

**Readmitted Student:** A student who interrupts a degree program at JKSIS by not registering for three or more quarters (excluding summer).

**Good Standing:** Students who meet scholastic requirements and all university financial and behavioral obligations are in good standing. Registration can be denied to any student not in good standing. Grade reports, transcripts, attendance certificates, and diplomas are withheld until all obligations have been met.

**Half Time:** A student pursuing 4–7 credit hours of course work or research credit in any academic term is classified as half-time.

**Full Time:** Any student pursuing eight credit hours or more of course work or research credit in any academic term is classified as full-time.

**Regular Status:** Students unconditionally approved for graduate study hold regular status, which is required for advancement to degree candidacy.

**Conditional Status:** Students admitted with some deficiency in undergraduate training or incomplete credentials hold conditional status. This status must be changed to regular status as soon as the conditions governing this type of admission have been met.

**Special Status:** Students holding baccalaureate degrees who do not intend to pursue a degree program may be admitted with special status. No transcripts are required under special status, nor is the student required to pay the application fee. In the event that a student subsequently wishes to undertake a degree program at DU, the application fee is required. Note: No more than 15 quarter hours of credit earned in the special status may be applied to the degree.

**Probationary Status:** Any regular graduate student with a GPA below 3.0 is under probation. The student has one quarter to raise the grade average to the 3.0 minimum to be allowed to remain at JKSIS.

**Suspended Status:** Any student who engages in academic or behavioral misconduct may be suspended from the university and not permitted to register during a specified period. A suspended student who wishes to re-enroll must apply to the Office of Admissions. No coursework undertaken at another institution while the student was suspended will be accepted for transfer credits.
**Continuous Enrollment:** Students who have completed coursework requirements for a degree may sign up for continuous enrollment for up to 10 quarters, being eligible for financial aid for 8 of those 10 quarters. During continuous enrollment students are considered to be full-time. There is a $50 fee plus $32 tech fee per quarter for enrolling in continuous enrollment. (The tech fee is assessed at $4 per credit hour and continuous enrollment is generally assessed for 8 credits a quarter.) For more information see the Graduate Studies Office or go to [http://www.du.edu/grad/grad_cs.html](http://www.du.edu/grad/grad_cs.html).

**Withdrawal:** A student withdrawing from the university must notify JKSIS, complete a drop/add form for classes (if currently enrolled and leaving before credits are completed for degree) and submit it to the Graduate Studies Office. Loan repayment becomes due when a program is terminated. Official withdrawal during the first six weeks of the quarter will result in grades of W for all courses. After the sixth week, grades of F will be recorded for all courses, unless the professors in charge and the Associate Dean authorize grades of W. In addition, students who wish to move to a degree program outside of JKSIS must withdraw from JKSIS before being admitted into the other program.

**Termination:** If a student a) maintains a GPA lower than 3.0 for two successive quarters (excluding the first quarter at JKSIS) or b) if in the opinion of the student's advisor and the Associate Dean the student is incapable of raising his/her GPA to 3.0 or finishing requirements for the degree, termination from the program will be recommended.
HONOR CODE STATEMENT
All members of the university community are entrusted with the responsibility of observing certain ethical goals and values as they relate to academic integrity. Essential to the fundamental purpose of the university is the commitment to the principles of truth and honesty. The Honor Code is designed so that responsibility for upholding these principles lies with the individual as well as the entire community.

The Honor Code fosters and advances an environment of ethical conduct in the academic community of the university, the foundation of which includes the pursuit of academic honesty and integrity. Through an atmosphere of mutual respect, we enhance the value of our education and bring forth the highest standard of academic excellence. Members of the university community, including students, staff, administrators and trustees, must not commit any intentional misrepresentation or deception in academic matters or professional matters.

RATIONALE
The code was developed following discussions among a broad range of constituencies within the university encompassing students, faculty, staff, administrators, and trustees. The Honor Code is a living document that will evolve with time. In order to better foster and advance an environment of ethical conduct in the academic community of the university both substantive requirements and enforcement procedures may be amended by the university, to reflect experience gained from its implementation. Students must honor this principle and know that to submit work that is not their own violates the spirit and purpose of the university and forfeits their right to continue study at the University of Denver.

AUTHORITY
Any modification of the Honor Code, other than to the procedures governing its enforcement, must be approved by the Board of Trustees upon recommendation from the Provost. Modifications and variations in procedures governing enforcement of the Code, including the use of alternative procedures in specific context as mandated by federal or state law, or subject to the approval of the Provost. In addition, upon recommendation from a Dean or the Faculty Senate, the Provost, in his or her sole discretion, may permit individual units or divisions of the university to adopt and implement area-specific descriptions of conduct in violation of the Honor Code provided that such descriptions do not authorize or condone conduct in violation of the Honor Code.

ENFORCEMENT
The "University of Denver Honor Code Procedure Governing Students" shall govern and be followed in the case of any student at the university who is accused of violating the Honor Code. The university's "Faculty Personnel Guidelines to Appointment, Promotion, and Tenure" shall govern and be followed in the case of any faculty member who is accused of violating the Honor Code. The university's "Employee Handbook of Personnel Guidelines & Procedures" shall govern and be followed in the case of any non-faculty employee who is accused of violating the Honor Code. The By Laws, or other Board policies, of Colorado Seminary or the University of Denver shall govern and be followed in the case of any trustee who is accused of violating the Honor Code. Any conflict or dispute concerning which procedure governs in the enforcement of this Honor Code shall be resolved by the Provost, or, in case of the trustees, by the Board of Trustees.

Adopted by the Board of Trustees, April 15, 2000

JOSEF KORBEL SCHOOL OF INTERNATIONAL STUDIES SUPPORT OF THE HONOR CODE
The faculty endorses the Honor Code and strongly supports the principle that academic honesty is essential for study within the university. Students must adhere to the Honor Code and know that to submit work that is not one's own will lead to forfeiture of the right to study at the University of Denver.

Students found to be cheating will ordinarily receive a failing grade for the course in which it occurred and are subject to expulsion from the university.

For a complete copy of the DU Honor Code, please see the following link: http://www.du.edu/studentlife/studentconduct/media/documents/honor_code_2013-2014.pdf
Confidentiality of Information

DU collects and retains information about students for designated periods of time in order to facilitate the educational development of its students. The University recognizes the privacy rights of individuals in exerting control over what information about them may be disclosed and, at the same time, attempts to balance that right with the institution’s need for information relevant to the fulfillment of its educational missions.

The University complies with the Family Educational Rights and Privacy Act of 1978 (FERPA), also known as the "Buckley Amendment." Students have a right to inspect their educational records at the university and to request amendment to those records if they believe them to be inaccurate. The university recognizes its obligation to inform students of their rights under the Family Educational Rights and Privacy Act of 1978 (FERPA); to inform students of the existence and location of records as well as to define the purposes for which such information is obtained; to provide security for such materials; to permit students access to, disclosure of, and challenge to this information as herein described; and to discontinue such information when compelling reasons for its retention no longer exist. A "Disclosure of Student Information" describing DU policies is printed in each edition of the Schedule of Classes.

No information from records, files and data directly related to a student shall be disclosed by any means (including telephone) to individuals or agencies outside the university without the written consent of the student, except pursuant to lawful subpoena or court order or in the case of specifically designated educational and governmental officials as required by FERPA. Information contained in such records may be shared within the university by university officials with a "legitimate educational interest" in such information.

Official Plagiarism Policy at Josef Korbel School of International Studies

The Josef Korbel School of International Studies M.A. and Ph.D. Handbooks state that the Faculty endorses the honor principle and standard that intellectual and academic honesty is essential for study within the university. Students must honor this principle and know that to submit work which is not their own violates the spirit and purpose of the University and forfeit their right to continue study at the University of Denver.

Students in our program caught cheating (on the basis of evidence submitted by a professor and analyzed by the Graduate Studies Committee) receive a failing grade for the course in which it occurred and are terminated from all degree programs.

Plagiarism occurs when one submits written work borrowing the ideas and phrasing of another author without acknowledging such usage by footnotes and quotation marks. A paper written entirely or in part by one author and submitted under the name of another also constitutes plagiarism. Examination cheating includes the use of unauthorized aids during the testing process. Constructing artificial data for a class project, thesis or dissertation through unacceptable methods is also considered cheating. All incoming students must review the official Plagiarism Policy found at http://portfolio.du.edu/issta/page/36603 and must also sign/date the sheet stating that they have read the policy and understand it and understand the consequences of committing plagiarism.
Responsible Conduct of Research

Authorship
Authorship is an explicit way of assigning responsibility and giving credit for intellectual work. The two are linked. Some of the most common issues involve problems with authorship – exclusion, order, and at times, inclusion. Authorship practices should be judged by how honestly they reflect actual contributions to the final product.

While different disciplines may have somewhat different practices and expectations, the following provides a rough overview of authorship best practices and some unethical practices to avoid:

- **Everyone who is listed as an author should have made a substantial, direct, intellectual contribution to the work.** For example, in the case of a research report, each person listed as an author should have contributed to the conception, design, analysis, and/or interpretation of the data.
- In order to avoid or minimize conflict, research teams should discuss authorship issues frankly early in the course of their work together.
- Acquisition of funding, collection of data, or general supervision of the research group alone does not justify authorship.
- **Beware of unethical practices in which authorship is either granted or withheld for reasons not related directly to contribution to the work.** Examples of this may include but are not limited to: authorship by authority; gift, courtesy or honorary authorship; political authorship; and ghost authorship.
- In recent years matters of authorship, attribution, and acknowledgment have become more complex and the customs prevailing in different fields have diverged. For potential differences in your field, refer to the authorship guidelines for specific journals or professional societies.

Please see below for links to additional information and discussion tools related to Responsible Authorship and Responsible Conduct of Research in general:

- Office of Research Integrity: Overview
  [https://ori.hhs.gov/publicationsauthorship](https://ori.hhs.gov/publicationsauthorship)
- Office of Research Integrity: Quick Guide
- International Committee of Medical Journal Editors: A common starting point for a discussion of authorship is the International Committee of Medical Journal Editors (ICMJE) guidelines.
- Online Ethics Center for Science and Engineering: Resources for Group Mentoring in Responsible Conduct of Research
- Guidelines for Responsible Conduct of Research
  [http://www.provost.pitt.edu/documents/GUIDELINES%20FOR%20ETHICAL%20PRACTICES%20IN%20RESEARCH-FINAL.revised2-March%202011.pdf](http://www.provost.pitt.edu/documents/GUIDELINES%20FOR%20ETHICAL%20PRACTICES%20IN%20RESEARCH-FINAL.revised2-March%202011.pdf)

For more information, or for a more detailed presentation on the topic of Responsible Authorship, or other topics related to RCR, please feel free to contact Emily Caldes in the Office of Research Compliance at Emily.caldes@du.edu or 303-871-4052.
Graduation

The student must file a formal application for graduation in the Graduate Studies Office two full quarters prior to anticipated graduation (this application can be found online through WebCentral.) Failure to do so may delay graduation to a subsequent quarter. Apply only if all degree requirements will be finished before the graduation date. All hours of credit must be paid prior to graduation. The university will not certify students for graduation until they have met the minimum requirements for hours towards their degree. In some cases, students with transfer credits from institutions on a semester system have half credits (as when 3 semester credits transfer as 4.5 quarter credits). We do not "round up" credit hours. Students may graduate with more hours than required, but cannot graduate with even a half credit less than required. There is no charge for the initial graduation application. If it is necessary to reapply, a $20 fee will be charged. This is an internal fee paid to Student Affairs.

A STUDENT MAY APPLY FOR GRADUATION ONLY AFTER:

- Submitting a final accurate Program Statement
- Registering for all required degree credits
- Completing all but the last 15 credits required for the degree
- Fulfilling Language Proficiency Requirement (Please do NOT apply until this requirement has been met)
- Finishing ALL Incompletes (I)
- Submitting a draft of any required Thesis or SRPs to the advisor
- Fulfilling all internship/practicum requirements (see the Internship Policy section of the handbook)

Commencement

Graduation ceremonies are held twice a year, in June and in August. All graduating students are requested to attend. Students participating in commencement ceremonies are required to wear the appropriate academic regalia. Caps, gowns, and hoods may be rented. Participants must have met all degree requirements in order to march at commencement.

Students who graduate in November and March are invited to the June Commencement ceremony.

Deadlines for graduation application are as follows:

<table>
<thead>
<tr>
<th>Graduation</th>
<th>Application for Graduation is Due</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall (November)</td>
<td>June (1st day of Summer classes)</td>
</tr>
<tr>
<td>Winter (March)</td>
<td>September (1st day of Fall classes)</td>
</tr>
<tr>
<td>Spring (June)</td>
<td>January (1st day of Winter classes)</td>
</tr>
<tr>
<td>Summer (August)</td>
<td>March (1st day of Spring classes)</td>
</tr>
</tbody>
</table>
Tuition & Fees

For 2014-2015 tuition rates are as follows:

For the 2014-2015 academic year, the cost/credit is now $1,142/credit (12-18 credits = $13,704). Per academic year the total tuition is $41,112 (excluding fees and health insurance cost). This information can be found on the Bursar’s Office website at http://www.du.edu/bursar/.

Students registering for more than 18 quarter hours, including non-credit courses, will be charged the hourly rate of $1,142 per credit in excess of 18. Tuition charges are the same for all students, whether residents or nonresidents of Colorado. The University reserves the right to make changes to tuition charges or refund policies without notice. Please be aware that students taking courses at other schools on campus (e.g. University College, Daniels Business College, Sturm College of Law) may incur additional costs.

JKSIS students typically will carry a max of 15 hrs. (3 five credit hrs. quarterly) and can complete the degree within 2 full years taking 3 consecutive quarters per year, or in 5 consecutive quarters carrying 15 hrs. if they are in a 72 hr. program (MI Peace Corps).

The academic year consists of three quarters or nine months. If students choose to enroll for summer classes, additional tuition and fees also must be paid.

Payment: Tuition charges are payable at registration or pre-registration each quarter. Continuing students may pre-register for succeeding quarters. Students pre-registering will be billed by e-mail for tuition charges. The financial office will charge $60 to have the registration continued after the payment deadline. Students who have not responded to any tuition notices will have their registrations canceled by the financial office at the end of the third week of classes. There is no billing by mail for students who do not pre-register. Students in good standing may pay one-third of tuition costs for the quarter at the time of registration. The remaining two-thirds are billed on the first of the following two months. The fee for deferred payment is $60 for full-time and $30 for part-time students.

Tuition Refunds: A student withdrawing from the University early in the quarter or withdrawing from a course with written permission of the Associate Dean may receive a partial refund based upon the time schedule published in the Schedule of Classes.

Fees and Service Charges: All fees are subject to change without notice. For 2014-2015 fees, service charges, and other expenses, visit http://www.du.edu/registrar/
Taking Time Away During Korbel Studies

There are a number of ways a student might take time away* from a Korbel MA Program including the following:

- Fellowships (i.e. Boren, Fulbright, & EMDAP) during the academic year or outside of the academic year that require graduate school enrollment
- Internships outside of the Denver area during the academic year
- Participation in the DC Semester program with an internship and classes at Syracuse University, or participation in the Korbel in Geneva Program
- Thesis-related research whether during the academic year or after completing coursework, but pre-graduation
- Independent Study (May complete one per program)
- Study abroad (Not commonly pursued; students can transfer in up to 15 quarter credits, none of which can fulfill core class requirements)

*Note: This information does not address students pursuing medical or personal stop outs, or active duty military personnel. Please refer to the Graduate Studies office for policy information on these circumstances and consult with Korbel Student Affairs staff for advising.

There are a number of things to consider:

Overall, the most important factor in thinking through taking time away is planning ahead. Below please find factors to take into consideration during the planning process along with resources for locating specific policies and advice.

<table>
<thead>
<tr>
<th>Planning Factors &amp; Guiding Questions</th>
<th>Resources for Policies &amp; Advice</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Timing:</strong></td>
<td></td>
</tr>
<tr>
<td>Are you taking time away in the middle of your program during one or more academic quarters? At the end?</td>
<td>Each time period brings different considerations for a variety of factors. See below.</td>
</tr>
<tr>
<td><strong>Degree progress:</strong></td>
<td></td>
</tr>
<tr>
<td>When do you hope to be done with your program?</td>
<td>Visit Student Affairs Portfolio site for course schedules. Consult with Academic Advisor and Student Affairs team for advising.</td>
</tr>
<tr>
<td>Are there classes in which you are interested that are only offered once a year that you will miss?</td>
<td>Consult with Graduate Studies Policy Manual, MA Handbook and Student Affairs team for advising.</td>
</tr>
<tr>
<td><strong>Credit:</strong></td>
<td></td>
</tr>
<tr>
<td>What are options for earning Korbel credit? If you are taking classes at another institution prior to coming to DU, will the credits transfer?</td>
<td>An overview of information is included below, but please also consult with the Financial Aid office.</td>
</tr>
<tr>
<td><strong>Loans:</strong></td>
<td></td>
</tr>
<tr>
<td>What impact will this have on loan repayment structure/timing? Are there a minimum number of credits in which you need to be enrolled to be eligible for loans? What is the grace period for loans coming due? Does the opportunity allow for loan deferment?</td>
<td>Consult with the Graduate Studies Policy Manual, MA Handbook and Student Affairs team for advising.</td>
</tr>
<tr>
<td><strong>Scholarships:</strong></td>
<td></td>
</tr>
<tr>
<td>What impact will this have on your academic year scholarship(s)?</td>
<td>An overview of information is included below, but please also consult with Korbel’s Director of Graduate Admissions.</td>
</tr>
<tr>
<td><strong>Campus Jobs:</strong></td>
<td></td>
</tr>
<tr>
<td>If you are eligible or employed in a campus/community work study position, will your employment status, job, or award amount be impacted? If you are employed in a departmental level research assistant job (not work study), will your role be impacted?</td>
<td>For campus work study information, visit the Office of Student Employment. For departmental-level research assistant roles, begin by consulting with your supervisor.</td>
</tr>
<tr>
<td><strong>Health Insurance:</strong></td>
<td></td>
</tr>
<tr>
<td>What impact will this have on DU-affiliated health insurance coverage? Are there a minimum number of credits in which you need to be enrolled to qualify for coverage?</td>
<td>Visit DU Health &amp; Counseling Center site.</td>
</tr>
<tr>
<td><strong>International Students:</strong></td>
<td></td>
</tr>
<tr>
<td>How will this affect your immigration status? Are there a minimum number of credits in which you need to be enrolled to maintain your student visa status?</td>
<td>Consult with the International Student and Scholar Services team.</td>
</tr>
</tbody>
</table>
Career Development:
How is this experience moving you toward your career goals? Consult with the Korbel Office of Career and Professional Development team.

There are a number of ways to structure time away from Korbel:
- Completely stop out of the program (Called Stop Out Status, see below)
- Register an internship for 0 credits
- Register an internship for 1-5 credits
- Register an Independent Study
- Switch to Continuous Enrollment status (See below)

Student Status Definitions:
There are varying degrees of Student Status at Korbel and DU (see Graduate Studies Policy Manual and Korbel MA Handbook for more information):

<table>
<thead>
<tr>
<th>Status</th>
<th>Credits</th>
<th>Time Frame</th>
<th>For Advising</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full Time</td>
<td>8+ credits of coursework or research per term</td>
<td>During coursework</td>
<td>Student Affairs</td>
</tr>
<tr>
<td>Half Time</td>
<td>4-7 credits of coursework or research per term</td>
<td>During coursework</td>
<td>Student Affairs</td>
</tr>
<tr>
<td>Less than Half Time</td>
<td>0-3 credits of coursework registered</td>
<td>During coursework</td>
<td>Student Affairs</td>
</tr>
<tr>
<td>Stop Out</td>
<td>Not registered (Absent for a quarter and can defer loans for a quarter)</td>
<td>During coursework</td>
<td>Registrar’s Office</td>
</tr>
<tr>
<td>Continuous Enrollment</td>
<td>0 credits; Useful when need to be enrolled in graduate program to participate in internship or fellowship (Boren)</td>
<td>After coursework requirements fulfilled; May do for 8-10 quarters; Must be working on a thesis/SRP</td>
<td>Student Affairs</td>
</tr>
</tbody>
</table>

Possible Impacts on Scholarships/Loans/Student Employment:
- You must be enrolled in at least 8 credits for your scholarship to disburse.
- Scholarships are spread evenly across fall, winter and spring quarters. Exceptions must be approved by the Director of Graduate Admissions prior to departure.
- Scholarships cannot be utilized during the summer quarter.
- Students must remain enrolled in 4 credits to retain any federal student loan.
- Federal graduate work study awards cannot be utilized from a remote location (i.e. Washington, DC or Geneva).
- Loan repayment begins 6 months after students graduate or are no longer enrolled at least half time (4 credits).
Voluntary Medical Stop-Out, Withdrawal & Continuous Enrollment

For more detailed information about any of these programs, please see the Graduate Policy Manual that is put forth by the Office of Graduate Studies: https://www.du.edu/media/documents/graduates/gradpolmanual.pdf

The Stop-Out Program is for students with a medical condition who may elect to withdraw temporarily from the university with appropriate medical documentation. The Stop-Out Program assumes that the student will be returning within one academic year. If the student does not return from the Stop-Out within one academic year, the student will be given an automatic Medical Withdrawal and terminated from their program, though they may be eligible to reapply. To discuss medical stop-out, please contact: gststu@du.edu

Non-Medical Withdrawal Program is for students who are withdrawing for non-medical reasons. Students withdrawing from the university must provide written notification to the college, school, department or institute in which he or she is enrolled. If the student decides to withdraw after enrolling in classes for the term, the student should contact the appropriate registration office for procedures for dropping all courses. Students who are approved for a withdrawal are terminated from their programs, though the student may be eligible to reapply and loan repayment begins.

Continuous Enrollment (CE): This option is only for students who have completed ALL course work (90 credit hours for the traditional degrees), but need a bit more time to complete their degree (for thesis writing, etc.) Students taking CE remain active within the university’s computer system. As an active student, loan repayment does not begin—it remains on hold until graduation. The fee for CE is $82/quarter ($50 CE, $32 tech fee). The university prefers that students take this option whenever possible as it complies most closely with federal regulations and is less administratively difficult to manage.

Please visit http://www.du.edu/learn/graduates/studentresources.html to read the complete policy and access the Continuous Enrollment Form.

Re-admission Policy and Procedure

If a student leaves JKSIS and does not take an official “leave of absence” or “stop out” for a quarter with the registrar, then they must reapply to JKSIS.

In order to reapply to any program within JKSIS a student must:
- Complete an official online application
- Submit the appropriate application fee
- Submit a new statement of interest
- Submit 2 new letters of recommendation (for PhD candidates, letters must be from the faculty with whom they intend to work)
- Submit a new resume
- Transcripts may be retrieved from old student file (if absence from university is less than five years)
- If any additional coursework was taken in the absence, additional transcripts that reflect that coursework will be required
- GRE/TOEFL scores can be used from the old student file (if absence from the University is less than five years)
- PhD candidates only: Writing sample (for those with past coursework, this should be a preliminary version of the prospectus)

Students will be required to go through the review process. If the student is accepted, then s/he must pay a $500 deposit (which will be posted toward their tuition). Students will be required to attend new student orientation.
Student Resources
Student Resources

Disability Services Program (DSP)

DSP provides reasonable accommodations as required by the Americans with Disabilities Act (ADA) and Section 504 of the Rehabilitation Act to students with documented disabilities. Accommodations afford students equal opportunity to participate in the university's programs, courses, and activities.

- **Temporary injuries and illnesses** are not disabilities under the law, but DSP will help accommodate students. However, if the injury/illness is severe, DSP recommends a *Medical Stop-Out*.

- **Wheelchairs** are not provided by DSP, nor do they provide wheelchair assistants. DSP recommends that students find a roommate or friend willing to assist the student.

- **Transportation to and from classes**: DSP does not provide transportation. They recommend that students use Safe Ride (http://www.parking.du.edu/saferide.asp) for campus routes; friends, taxi, bus or light rail.

- **Accessible classrooms**: DSP will make every effort to move a classroom if the student cannot navigate stairs (if there is no elevator) or if classrooms are far distances from residence halls or from each other.

- **Notetakers / scribes**: DSP will help students with injured hands, wrists, or arms find peer note takers in class. Scribes for tests will be provided but the student must sign up with DSP in order to use the electronic Test Request Form. A minimum of seven days advance notice is required to arrange for a scribe. Scribes to help students type papers are not provided.

- **Personal assistance**: DSP can help students find assistants, such as drivers, or help with house cleaning, personal care, or shopping, but the student is responsible for any payment the assistant may require.

For any questions regarding DPS, contact:
Michele McCandless, MSW, Associate Director of Disabilities Services Program
303.871.2278/2455
FAX 303.871.3939
Michele.mccandless@studentlife.du.edu
Thinking about a PhD?

A number of MA students come to JKSIS with an interest in pursuing a PhD degree, either immediately after the MA or a few years down the road. Others discover in the course of their MA studies that they are interested in PhD work. Are there any particular things that such students should do during their MA work to better prepare them for doctoral studies? Probably not. But there are some things to keep in mind.

First, the JKSIS PhD program is rather small, and the competition for entry fierce. Given the high level of competition for entry to any PhD program in the United States, never set your heart on one school. And if and when you do apply, apply to a wide array of programs at top schools and middling schools to maximize your chances. But please note: if you do not have high GRE and GPA scores (especially at the undergraduate level) -- perhaps the most important indicators a program is looking for -- then you are likely to be disappointed.

Second, it is unlikely that a PhD program you apply to will put great importance on the courses you have studied at the MA level, but it may be worth thinking about the following. PhD study, even in APSIA schools, is much more focused on disciplines and fields – not to the exclusion of, but in addition to, interdisciplinary perspectives and work in particular substantive areas. Therefore, you should at least begin thinking about fields. (Most PhD programs require two.) And you probably ought to take four or five coherently integrated courses in one field, with a bit more attention to breadth in the field than your MA degree requires.

PhD work also tends to be somewhat more theoretical in its orientation. Therefore, where you have a choice between courses, you might want to consider taking the more theoretical option. This may involve choosing different courses, different instructors (consult with the field director or the student grapevine), and elective courses that are more characteristic of a PhD program. And although whatever PhD Program you apply to will have its own system of training, you could get a head start with some of the JKSIS MA classes that focus on epistemology and the philosophy of science and on issues directly connected to carrying out research. INTS 4010 Epistemology, INTS 4500 Social Science Methodology and INTS 4522 Philosophy of Social Science are good examples. Don’t be afraid of “PhD oriented” classes or classes that PhD students tend to gravitate to. Quite the contrary; seek them out. They are likely to suit your inclinations – and if they don’t, then you may learn something important about your suitability for PhD work.

Third, use your first year at JKSIS to produce a good writing sample for your PhD application. It need not be unusually long or wildly original. In fact, a good 20-30 page paper is pretty typical. (An MA thesis, while not a bad idea, will be completed after you have applied for PhD programs, if you are going on directly.) It should, however, be good work, as polished as you can make it, and clearly academic in orientation. You need to show real academic interests in your writing sample. One thing to consider is working on a paper, or parts of it, in two courses. (Make sure the instructors are aware of and approve this.) Or do a 3-credit independent study to turn a course paper into a much stronger piece of work to use for your writing sample.

And finally, get to know at least one, and preferably two, instructors well enough that they can write good, detailed letters of recommendation for you. And try to pick instructors who have a national and/or international reputation. After your GREs, letters are the most important thing in your application file. Finally, don’t take any of this – except the recommendation about writing – too seriously. And take advantage of your two year MA program. Explore. Specialize. Pursue your interests. Develop your talents. Try to figure out your strengths and weaknesses and where you want to go. If a PhD is really right for you, it will probably work out.
Financial Aid: Financing Your Education

For the most up-to-date financial aid information, please visit DU’s Central Financial Aid Office website: http://www.du.edu/finaid/grad.htm

FAFSA
If you are a US Citizen or Permanent Resident, be sure to complete the Free Application for Federal Student Aid, (FAFSA) as soon as possible. The fastest way to complete the FAFSA is through the online application located at www.fafsa.ed.gov. You will need the PIN you used previously or you will need to create a new one before entering the application.

FEDERAL DIRECT LOANS
Students completing the FAFSA may be eligible to borrow up to $20,500 each academic year. Students must take a minimum of 4 credits per term to continue receiving this funding. If you have any questions regarding Direct Loans or Private Loans, please contact the Office of Financial Aid and students will be directed to the first available Financial Aid Advisor. Advisors are available via phone, email, and by appointment from 8:00 AM to 4:30 PM. They can be contacted at 303.871.4020, via email at finaid@du.edu, or you can stop by their office in University Hall, Room 210.

PLUS LOANS
The Graduate/Professional PLUS loan is available to students enrolled at least half-time in a degree-seeking graduate level program. Students must fill out the FAFSA and be awarded their full Federal Stafford Loan eligibility before applying for the PLUS loan. The requested loan amount may be equal to or less than the student’s total cost of attendance (including books, fees, and personal expenses) less all other financial aid.

PERKINS LOANS
To receive Perkins funding, one must first complete the Free Application for Federal Student Aid, (FAFSA) in order to determine overall need. DU allocates a limited amount of Perkins Loan funds to JKSIS, which the Financial Aid Committee allocates to new and continuing students based on greatest unmet need. Students must be enrolled at least 8 credit hours per quarter and have unmet need as determined by filing the FAFSA. Perkins Loans are available up to a maximum of $6,000 at a subsidized interest rate while the student is enrolled. Additional Perkins funds may be available for the summer session.

WORK STUDY
US Citizens or Permanent Residents – to research available work study positions, log into webCentral, select the "Student" tab, and click on "Find a Job" on the lower right-hand side of the page. Work study jobs range from 10-20 hours per week and the pay scale for graduate work study students is $10-18 per hour. It is possible to secure a work study position either at Josef Korbel School of International Studies or elsewhere on campus. Students can secure only one work study position at a time. You are eligible for work study if you were offered $20,500 in Direct Loans from the U.S. Government in Direct Loans, and if you have unmet need.

For the most up-to-date JKSIS funding opportunities, please visit our website: www.du.edu/korbel

External Scholarship Resources

In addition to sources of funding provided by JKSIS and DU, we strongly encourage students to look for scholarships through external agencies. See a list at: http://www.du.edu/korbel/media/documents/external_funding_options.pdf
Research Assistant

To apply for research assistantship positions, please submit your resume and a cover letter to Student Affairs in Suite 101 (istra@du.edu). You may either address your cover letter to a specific professor with whom you’d like to work, or submit a more general cover letter that speaks to your skills, experience, and academic/professional interests. All cover letters and resumes submitted are placed into a binder for professors’ consideration at the start of Fall Quarter.

Though these positions are extremely competitive, it is possible as a first year student to receive a Research Assistant position, so all are encouraged to apply as opportunities become available. You do NOT have to be work study eligible to apply for these positions. RA positions typically carry stipends of approximately $1,500 per quarter for a maximum of two quarters per year.

Conference Attendance Funding

Students who present a paper at a conference (relevant to their field of study) or conduct dissertation research can apply for reimbursement. Students must first apply for funding through the JKSIS Graduate Student Association (GSA).

For the 2014-2015 academic year, the maximum reimbursement amounts are as follows:
- $500 for domestic conferences
- $1,000 for international conferences

If there is a balance remaining after receiving conference funding from GSA, the GSA board will evaluate and forward qualified applications to the Graduate Student Advisory Council (GSAC) to be considered for its Professional Development Grant.

A common application will be used to be considered for both funding opportunities and can be accessed on the GSAC website: http://www.du.edu/gsac/resources.html.

Conference reimbursement funding is limited and not guaranteed to all students. Reimbursements will come in the form of reimbursement checks for documented, accrued expenses indicated through original receipts.
Students who begin their career development and job search efforts early in their graduate program are more successful in identifying and securing internship and employment opportunities. Employment and internship reports are available at http://www.du.edu/korbel/careers.

The Josef Korbel School of International Studies’ (JKSIS) Office of Career and Professional Development’s (OCPD) mission is to enhance career success through programming, education and networking.

We achieve this by providing: professional development through career coaching and targeted skills development and training; career education through courses, workshops and events and resources; and opportunities for connections between students, alumni and employers through targeted and proactive marketing and relationship management.

The OCPD provides comprehensive services to JKSIS graduate students including:

**Individual Career and Fellowship Coaching**
Staff members meet with students through in-person appointments on a variety of topics including: identifying internship/practicum, career and fellowship opportunities, developing action plans, cultivating professional relationships through networking, building targeted employer lists, and reviewing application materials.

**Courses, Workshops and other Career Preparation Programs**

**Career Development Courses**
These non-credit courses help students focus their career plans and gain the tools needed for an effective internship/practicum or job search. The courses cover: self-assessment (values, skills, MBTI), target market research and identification, networking skills, resume and cover letter writing, interviewing skills and salary negotiation and career action planning. Past course participants have commented that they gained the confidence and skills needed to launch an internship/practicum or job search.

**Job Search Club**
Designed for students in their final quarter and recent graduates, the Job Search Club, facilitated by staff, meets for several weeks and offers participants peer support and encouragement. Participants will be accountable for developing and carrying-out a job search strategy.

**Workshops and Information Sessions**
Programs on the topics of networking, writing competitive fellowship applications, applying for internship/language study funding, working a career fair, conducting a federal career search, etc. are offered throughout each quarter.

**Resources**
The OCPD provides current and tailored resources, when possible on-line for 24/7 access to help JKSIS graduate students conduct successful internship/practicum and job searches in the international affairs field.

**KorbelCareers.com and portfolio.du.edu/korbelcareers**
JKSIS students and alumni benefit from using the one-stop Office of Career and Professional Development password-protected websites. After logging in, you will find job, internship, and fellowship listings; career resources including employer reports, a list of past internship sites, and career guides by degree and location; forms needed to register and complete an internship/practicum; event announcements, event registration and more.

*Please note:* Matriculated students and alumni are able to access KorbelCareers.com and portfolio.du.edu/korbelcareers after attending the mandatory orientation workshop. Upon logging in, students must complete their profiles to enter KorbelCareers.com.
Career Resources in the Office of Career and Professional Development
Sample resumes and cover letters are available as well as past internship reports, employer brochures and job search books such as working abroad directories, directories of non-profit organizations, occupational information and more.

Employer Connections
JKSIS staff and faculty work pro-actively to establish relationships with prospective employers. As a member of the Association of Professional Schools of International Affairs (APSIA), JKSIS participates in numerous employer development and outreach events and activities throughout the year and provides opportunities for students, alumni and employers to connect. Below are some of the opportunities, sponsored by the OCPD, for students to network with alumni and other employers:

Professionals-in-Residence
Alumni and friends of JKSIS are invited to present and discuss personal experiences in their fields. Recent presenters have represented a variety of employers including the U.S. Department of Commerce, U.S. General Accountability Office, U.S. Department of State, CIA, Oxfam America, International Rescue Committee, Catholic Relief Services, United Nations Development Program, Inter-American Development Bank, and more.

Career Connections Program: Washington D.C. and New York City
Each year, these trips to Washington D.C. and New York City provide students the opportunity to learn about the job markets, meet employers in their field and network with key alumni and employers. More cities may be added in the future.

Recruiting Events, Career Fairs and Networking Forums
The office coordinates many career events to connect students with employers including career fairs, employer information and recruitment sessions, panels, presentations and forums and networking receptions. To learn more about the Office of Career and Professional Development and to view recent employment and internship statistics, please visit http://www.du.edu/korbel/careers

LinkedIn
Students are invited to join the University of Denver: Josef Korbel School of International Studies LinkedIn Group with nearly 2,000 alumni and student members and growing. This is a forum for requesting informational interviews and allows you to follow discussions on career trends.

Office of Career and Professional Development (OCPD) Terms of Use
OCPD staff look forward to helping you achieve your career goals. In order to create a successful professional partnership with our staff and to utilize our services, we require that you adhere to the policies of the OCPD as outlined below.

1. Students are expected to represent themselves and their experiences accurately and honestly in all written and oral communications with the OCPD, prospective employers, and alumni.

2. Students are expected to act in a professional and respectful manner in all meetings, events, correspondence, trips, and networking opportunities.

3. After attending the OCPD orientation session and receiving information on KorbelCareers, it is the student's responsibility to login into KorbelCareers, complete a CareerProfile and upload a current resume. These documents must be uploaded prior to scheduling an appointment with the OCPD.

4. The OCPD staff will review resumes uploaded into KorbelCareers and will respond within 3 business days. This response will indicate whether or not the resume has been approved for resume books.
5. Approved resumes on KorbelCareers may be submitted to Resume Books. With regard to Resume Books: students are expected to only pursue opportunities in which they are truly interested and for which they meet the stated qualifications.

6. Students may schedule career coaching appointments with OCPD staff members. Students are expected to provide all available materials (i.e. resume, cover letter, position description) relevant to the appointment to the staff with whom they are meeting at least 24 hours in advance of the appointment.

7. Cover letter reviews and detailed resume reviews are done through appointments and are not conducted via email.

8. The OCPD offers drop-in hours that provide students the opportunity to meet with an OCPD staff member to receive answers to quick questions without making an appointment in advance and do not require pre-submission of resumes or cover letters.

9. A minimum of 24 hours notice is required to cancel an appointment or interview set up through the OCPD, except in the case of an emergency. Repeated cancellations and/or failure to show up for events or appointments may result in the loss of access to OCPD services including career coaching and access to KorbelCareers.

10. While the OCPD strives to keep all fees to a minimum, any fees paid to the OCPD are nonrefundable, unless otherwise stated in advance of payment.

It is the OCPD's expectation that students have read and agreed to all policy terms as stated above. If you have any questions or concerns, it is your responsibility and obligation to contact a member of the OCPD professional staff immediately.
Other Organizations at JKSIS

Graduate Student Organizations

**Josef Korbel School of International Studies Graduate Student Association** represents students in all policy-making activities affecting student interests, promotes social and intellectual interaction between students; facilitates communication between various cultures with respect to diversity and creativity of individuals represented at the school, enhances broader understanding of the international environment, and encourages mature discussion of student concerns. The student government Executive Council includes a President, Vice President, Secretary, Representatives of the first, second, and third-year classes, and a past President, who is an ex-officio member of the council. The PhD and MA Representatives hold voting position on the Graduate Studies Committee, which directs the academic life of JKSIS. The PhD, MA and International Student Representatives all are voting members of the Faculty Council. [https://portfolio.du.edu/jksis.gsa](https://portfolio.du.edu/jksis.gsa)

The **University Graduate Student Association Council** (GSAC) represents all graduate units at DU and coordinates activities to promote the academic, social, cultural, and general welfare of graduate students at the university. All graduate students pay $5 per quarter to support these activities. For more information, contact the GSAC office at 303.871.3842. [http://www.du.edu/gsg/index.html](http://www.du.edu/gsg/index.html)

Additional student groups have been formed which deal with various issues ranging from Social Justice to Security. For more information on the **Council on International Finance, Trade and Economics; Students for Africa; Women in International Security; Peace Corps Community**; or the **Organization of Security Students**, contact Susan Rivera at susan.rivera@du.edu, or 303.871.2534.

For the most recent listing of student organizations, please visit: [https://portfolio.du.edu/issta](https://portfolio.du.edu/issta)

Affiliated Centers

**The Center on Rights Development** (CORD) promotes universal recognition of human rights in all societies by undertaking research on human rights violations, establishing links with academic and legal monitoring centers around the world and conducting outreach to local and national organizations engaged in human rights activism and education. The Center sponsors several events and activities including speakers, films, an annual symposium and other human rights activities. [http://centeronrightsdevelopment.org/](http://centeronrightsdevelopment.org/)

**The Human Trafficking Center** (HTC) The HTC is committed to rigorous research, sound methodology, reliable data, and transparency to understand the modern issues of forced labour and human trafficking. Its aim is to provide research that improves the ability of governments, International Organizations and NGO’s to carry out their mission using our “3 C’s.” The Center encourages and facilitates Cooperation (our “4th C”) among academic institutions and organizations creating and carrying out policy and working in the field. Advocacy activities include analysis of policy proposals to provide policymakers with a deeper understanding of human trafficking issues as they craft laws to combat human trafficking and aid victims and survivors. [http://humantraffickingcenter.org/](http://humantraffickingcenter.org/)

**The Center for Middle East Studies** (CMES). CMES is an interdisciplinary institution dedicated to the study of Middle Eastern politics, history, and culture. The Center seek to engage the University of Denver community and broader public in informed discussion on topics of regional importance in an effort to deepen understanding of this critical region of the world. For more information, please visit [www.du.edu/korbel/middleeast](http://www.du.edu/korbel/middleeast)

**The Center for China-US Cooperation** is dedicated to enhancing commercial, academic and research ties between Colorado and the People’s Republic of China. Each year, a visiting scholar and students from China have been supported by this group to come to JKSIS. For more information please visit [www.du.edu/korbel/china](http://www.du.edu/korbel/china)
Human Rights & Human Welfare (HRHW) is a student-run, online, peer-reviewed academic journal that publishes review essays, book notes, a topical review digest, and hosts a working papers site. Their thematic review essays and concise book notes highlight current literature dealing with major issues in the overlapping thematic areas of human rights, justice and welfare. In addition, they publish a review digest that organizes and abstracts recent research and writing on a particular global or regional theme or topic. The content for the digests is developed in a course that is offered through Josef Korbel School of International Studies, titled “Human Rights Research and Writing.” The current digest focuses on Human Rights in Latin America. Past digests have focused on Human Rights and Health, Human Rights and the War on Terror, and Human Rights and Postwar Reconstruction. For more information, please go to www.du.edu/korbel/hrhw, send an email to hrhw@du.edu, call 303.871.2523, or stop by the office in Ben Cherrington, Room 102E.

The Intermodal Transportation Institute (ITI) was established in 1991 as the University of Denver's Center for Transportation Studies to promote the vision of sustainable transportation systems worldwide. Its goals are to promote a global, ethical, seamless intermodal transportation system through educational programs, research projects, and outreach activities; to serve as a "think and do tank" in collaboration with other units at the University of Denver and in partnership with industry, government, academia, and the public; and to support the Mission and Goals of the University of Denver. With major intermodal system expansions underway around the world, with renewable fossil fuels being rapidly consumed, and with environmental and security issues dominant global concerns, transportation needs a new vision, one of an integrated, ethical network that uses the strengths of all modes and minimizes their weaknesses. http://www.du.edu/transportation/
Institutional Review Board

Human Subjects Use:
To conduct research that involves the use of human subjects, the university is required by federal mandate to have an assurance of compliance for protection of human research subjects. This assurance serves as the University of Denver’s agreement with the government in promising that all individuals involved in human subjects research will be treated ethically.

The University’s Institutional Review Board (IRB) policies and procedures are based upon the following:
- University of Denver--Federal Wide Assurance
- Code of Federal Regulations for Protection of Human Subjects (45 CRF 46)
- Code of Federal Regulations for Designated Member/Expedited Review Procedures of Human Subjects
- The Belmont Report

Principal investigators should familiarize themselves with these documents prior to initiating research.

All projects conducted at the University of Denver by faculty, staff, and students that involve human subjects must be reviewed. **This includes, but is not limited to, the following:**
- Projects with or without funding
- All projects that involve an outside collaboration (i.e., information/data sharing and/or data gathering)
- All applications being reviewed by an outside board
- Undergraduate projects including Partners in Scholarship (PINS), Master’s Theses and PhD Dissertations
- Research utilizing surveys, interviews, oral history
- Program evaluations (see Assessment procedure/application form)
- Questionnaires
- Retrospective data analysis
- Research on individual or group characteristics or behavior
- Focus groups, pilot studies
- Classroom research projects
- “Exempt” projects (see List of Exemptions/application form)

Education on the protection of human research participants is required for all researchers who utilize human research participants. To access this Blackboard exam, please go to the following URL: [http://www.du.edu/orsp/irb.html](http://www.du.edu/orsp/irb.html). The access code after log-in is: human subjects.

This exam takes approximately 15-20 minutes and is the most expedient method of fulfilling the educational requirement.

The Office of Sponsored Programs (OSP) also offers educational programs in the following formats:
- Formal workshops on IRB issues, processes and responsibilities.
- Informal sessions presented by the Research Compliance Manager and IRB Chair.

Review Process:

The Principal Investigator is required to follow the IRB application procedures for review for the Protection of Human Subjects. The application must be completed and returned along with 12 copies, to the Office of Sponsored Programs at least two weeks prior to the IRB meeting date. The IRB meeting is generally held the second Tuesday of each month. On the meeting date, members discuss and vote on each application.
Once the review is complete, applicants are asked to make any revisions immediately. On projects “approved pending revisions,” applicants DO NOT have a formal approval. The formal approval is required for any work to begin.

For the most current IRB application, go to: http://www.du.edu/orsp/irb.html

**Annual Review:**

Once a project is approved, the **approval is effective for no more than one year.** A continuation application will be mailed out three months prior to the project expiration date. The continuation application must be completed and returned to OSP if the project is continuing. If the application is not reviewed, all work on the project must be stopped. This includes data analysis, even if no contact with subjects is occurring. The review process continues for the duration of the project.

If any changes occur in the project within the approval year, it is necessary to contact OSP. Prior to changes being instituted, PI’s are to submit a request for an addendum. In an addendum, the PI completes a memo explaining any proposed changes and including any relevant supplemental materials. Supplemental materials may include, but are not limited to, revised consent forms, copies of recruitment posters, and ads or additional instruments.

**Membership of the IRB:**

Appointments are made from the areas of the Arts and Humanities/Social Sciences; Natural Sciences, Mathematics, and Engineering; Daniels College of Business; College of Education; College of Law; Graduate School of International Studies; and the Graduate School of Social Work.

Contact 303.871.4052 or 4050 to discuss:

- whether your project requires IRB review;
- any other questions you may have about the IRB application and review process.